

NCURA Fellowship – Host Institutions for 2019

Host Institutions	City	Country	For U.S. Based Applicants Only	Fellowship Program
Africa				
University of Ghana	Accra	Ghana		NCURA Global Fellowship
The University of Ibadan – College of Medicine	Ibadan	Nigeria		NCURA Global Fellowship
The University of Lagos – College of Medicine	Lagos	Nigeria		NCURA Global Fellowship
University of Nairobi	Nairobi	Kenya		NCURA Global Fellowship
CAPRISA – Centre for the AIDS Programme of Research in South Africa	Durban	South Africa		NCURA Global Fellowship
University of South Africa	Pretoria	South Africa		NCURA Global Fellowship
University of Kwazulu-Natal		South Africa		NCURA Global Fellowship
Mbarara University of Science and Technology	Mbarara	Uganda		NCURA Global Fellowship
Asia				
Peking University	Beijing	China		NCURA Global Fellowship
Tsinghua University	Beijing	China		NCURA Global Fellowship
Fudan University	Shanghai	China		NCURA Global Fellowship
Kyushu University	Fukuoka	Japan		NCURA Global Fellowship
Okinawa Institute of Science and Technology	Okinawa	Japan		NCURA Global Fellowship
Australasia				
University of Melbourne	Melbourne	Australia		NCURA Global Fellowship
GNS Science	Lower Hutt	New Zealand		NCURA Global Fellowship
Europe & Middle East				
Austrian Research Promotion Agency (FFG)	Vienna	Austria		NCURA Global Fellowship
University of Innsbruck	Innsbruck	Austria		NCURA Global Fellowship
University of Southern Denmark	Odense	Denmark		NCURA Global Fellowship
Aalto University	Helsinki	Finland		NCURA Global Fellowship
Lappeenranta University of Technology	Lappeenranta	Finland		NCURA Global Fellowship
University of Helsinki	Helsinki	Finland		NCURA Global Fellowship
American University of Beirut	Beirut	Lebanon		NCURA Global Fellowship
University of Tyumen		Russia		NCURA Global Fellowship
Siberian Federal University	Krasnoyarsk, Russia	Russia		NCURA Global Fellowship
Barcelona Institute for Global Health (ISGlobal)	Barcelona	Spain		NCURA Global Fellowship
Umea University	Umeå	Sweden		NCURA Global Fellowship
École Polytechnique Fédérale de Lausanne (EPFL)	Lausanne	Switzerland		NCURA Global Fellowship

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ETH / University of Zurich	Zurich	Switzerland		NCURA Global Fellowship
University of Bern	Bern	Switzerland		NCURA Global Fellowship
Ozyegin University	Istanbul	Turkey		NCURA Global Fellowship
University of Kent	Canterbury	United Kingdom		NCURA Global Fellowship
North America				
Albert Einstein College of Medicine/Yeshiva University	New York, New York	USA		NCURA Global Fellowship
Arizona State University	Tempe	USA		NCURA Global Fellowship
Arkansas State University	Jonesboro, Arkansas	USA		NCURA Global Fellowship
Auburn University	Auburn, Alabama	USA		NCURA Global Fellowship
Broad Institute of MIT & Harvard	Cambridge, Massachusetts	USA		NCURA Global Fellowship
Case Western Reserve University	Cleveland, Ohio	USA		NCURA Global Fellowship
Central Washington University	Ellensburg, Washington	USA		NCURA Global Fellowship
Colorado State University	Fort Collins, Colorado	USA		NCURA Global Fellowship
Columbia University School of Nursing	New York, New York	USA		NCURA Global Fellowship
Dartmouth College	Hanover, NH	USA		NCURA Global Fellowship
University of Evansville	Evansville, Indiana	USA		NCURA Global Fellowship
Fort Valley State University	Fort Valley, Georgia	USA		NCURA Global Fellowship
The George Washington University	Washington, DC	USA		NCURA Global Fellowship
Harvard University	Cambridge, Massachusetts	USA		NCURA Global Fellowship
Indiana State University	Terre Haute, Indiana	USA		NCURA Global Fellowship
Manhattan College	Bronx, NY	USA		NCURA Global Fellowship
University of Baltimore County	Baltimore, Maryland	USA		NCURA Global Fellowship
University of El Paso Texas	El Paso, Texas	USA		NCURA Global Fellowship
University of West Alabama	Livingston, Alabama	USA		NCURA Global Fellowship
Kennesaw State University	Kennesaw, Georgia	USA		NCURA Global Fellowship
Louisiana State University	Baton Rouge, Louisiana	USA		NCURA Global Fellowship
Massachusetts General Hospital	Boston,	USA		NCURA Global Fellowship

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	Massachusetts			
Massachusetts Institute of Technology	Cambridge, Massachusetts	USA		NCURA Global Fellowship
Miami University	Oxford, Ohio	USA		NCURA Global Fellowship
Montana State University	Bozeman, Montana	USA		NCURA Global Fellowship
New York University	New York, New York	USA		NCURA Global Fellowship
Northeastern University	Boston, Massachusetts	USA		NCURA Global Fellowship
Northwestern University	Chicago, Illinois	USA		NCURA Global Fellowship
Northern Kentucky University	Highland Heights, Kentucky	USA		NCURA Global Fellowship
Northern Michigan University	Marquette, Michigan	USA		NCURA Global Fellowship
Pennsylvania State University	State College, Pennsylvania	USA		NCURA Global Fellowship
Rush University Medical Center	Chicago, Illinois	USA		NCURA Global Fellowship
St. John’s University	New York, New York	USA		NCURA Global Fellowship
Stanford University	Stanford, California	USA		NCURA Global Fellowship
State University of New York – Research Foundation	Albany, New York	USA		NCURA Global Fellowship
Thomas Jefferson University	Philadelphia, Pennsylvania	USA		NCURA Global Fellowship
Tulane University - Dept of Psychiatry & Behavioral Sciences	New Orleans, Louisiana	USA		NCURA Global Fellowship
University of Alabama in Huntsville	Huntsville, Alabama	USA		NCURA Global Fellowship
University of Arizona	Tucson, Arizona	USA		NCURA Global Fellowship
University of Arkansas for Medical Sciences	Little Rock, Arkansas	USA		NCURA Global Fellowship
University of California, San Francisco	San Francisco, California	USA		NCURA Global Fellowship
University of Central Florida	Orlando, Florida	USA		NCURA Global Fellowship
University of Chicago	Chicago, Illinois	USA		NCURA Global Fellowship
University of Evansville	Evansville, Indiana	USA		NCURA Global Fellowship
University of Illinois at Urbana-Champaign	Champaign, Illinois	USA		NCURA Global Fellowship
University of Kansas	Lawrence, Kansas	USA		NCURA Global Fellowship

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University of Kansas Medical Center Research Institute, Inc.	Kansas City, Kansas	USA		NCURA Global Fellowship
University of Maryland—Baltimore	Baltimore, Maryland	USA		NCURA Global Fellowship
University of Maryland Center for Environmental Science	Cambridge, Maryland	USA		NCURA Global Fellowship
University of Miami	Coral Gables, Florida	USA		NCURA Global Fellowship
University of Michigan	Ann Arbor, Michigan	USA		NCURA Global Fellowship
University of Montana	Missoula, Montana	USA		NCURA Global Fellowship
University of North Carolina Wilmington	Wilmington, North Carolina	USA		NCURA Global Fellowship
University of Pennsylvania	Philadelphia, Pennsylvania	USA		NCURA Global Fellowship
University of Rochester	Rochester, New York	USA		NCURA Global Fellowship
University of Southern Maine	Portland, Maine	USA		NCURA Global Fellowship
University of Tennessee, Knoxville	Knoxville, Tennessee	USA		NCURA Global Fellowship
University of Texas MD Anderson Cancer Center	Houston, Texas	USA		NCURA Global Fellowship
University of Texas MD Anderson Cancer Center - Department of Experimental Therapeutics	Houston, Texas	USA		NCURA Global Fellowship
University of Washington	Seattle, Washington	USA		NCURA Global Fellowship
University of Wisconsin-Madison	Madison, Wisconsin	USA		NCURA Global Fellowship
Washington State University	Pullman, Washington	USA		NCURA Global Fellowship
Yale University – Center for Interdisciplinary Research on AIDS	New Haven, Connecticut	USA		NCURA Global Fellowship

Aalto University, Helsinki, Finland

General description of the University:

Aalto University (Finnish: Aalto-yliopisto, Swedish: Aalto-universitetet) was created in 2010 as a merger of three leading Finnish universities: the Helsinki University of Technology, the Helsinki School of Economics, and the University of Art and Design Helsinki. The close collaboration between the scientific, business and arts communities is intended to foster multi-disciplinary education and research. Aalto, comprises six schools with over 19,000 students and 5,000 staff members, thus being Finland's third-largest university. The main campus of Aalto University is located in Otaniemi, Espoo, where the engineering schools operate, with two schools currently headquartered in Helsinki: The School of Business in Töölö and

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the School of Arts, Design and Architecture in Arabianranta.

Research and Innovation Services:

Aalto University Research and Innovation Services is responsible of the services provided for all the research staff in Aalto University Schools, and for the University's management. The unit is led by Vice President Tuija Pulkkinen. The Project Services (includes Pre- Award, Post- Award, Legal and Innovation services) provide service for the staff of Aalto University for obtaining and managing externally funded research projects. Services cover the entire lifecycle of a research project: grant scouting, guidance and preparation of applications together with the applicant, support for management and administration of research project negotiations, legal services for research projects, commercial exploitation of research results, project manager service for EU Framework Programme projects, and documentation and information service of research projects. The personnel of the unit are divided into school-specific service teams, comprising a research liaison officer, a grant writer, a grant advisor, a legal counsel and an innovation advisor. Prospective NCURA Fellows would be provided the opportunity to join one of our school- specific service teams and get hands on experience on our daily operation.

Albert Einstein College of Medicine/Yeshiva University

Albert Einstein College of Medicine offers one of the nation's largest programs for medical education. During the 2014-2015 academic year, the College of Medicine is home to 742 M.D. students, 212 Ph.D. students, 102 students in the combined M.D./Ph.D. program, and 292 postdoctoral research fellows at our Belfer Institute for Advanced Biomedical Studies. A national leader in biomedical research support from the Federal government, during 2014, Einstein faculty received \$158 million in funding from the National Institutes of Health. In addition, the NIH funds major research centers at Einstein in aging, intellectual development disorders, diabetes, cancer, clinical and translational research, liver disease, and AIDS. Other areas of focus include developmental brain research, neuroscience, cardiac disease, and initiatives to reduce and eliminate ethnic and racial health disparities.

Arkansas State University

Arkansas State University (A-State) is located in Jonesboro, Arkansas, situated in the Mississippi River Delta. With over 13,000 in student enrollment, and an average of \$14 Million in sponsored research funding, A-State is a PUI, large Master's level institution, of which has a strong international and minority student presence. In the past 5 years, A-State has worked to establish the first American-style university campus operated by a U.S. college in Mexico and has joined with New York Institute of Technology to locate a College of Osteopathic Medicine in Jonesboro, opening Fall 2016. Preparing the next generation of leaders with a commitment toward a global mindset is an institutional priority.

Arizona State University (USA)

Established as a university in 1958, Arizona State University quickly advanced its research enterprise, earning the prestigious Research I designation from the Carnegie Foundation for the Advancement of Teaching in 1994. Today, ASU is one of the fastest-growing research institutions in the United States, having more than tripled the size of its research enterprise since 2002. This growth has enabled high-quality research that produces new knowledge, new ideas and new technologies. ASU research is helping us to understand our world and our universe and to solve local and global challenges.

Auburn University, Auburn, Alabama (USA)

Auburn University was established in 1856 as the East Alabama Male College, 20 years after the city of Auburn's founding. In 1872, under the Morrill Act, the school became the first land-grant college in the South and was renamed the Agricultural and

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Mechanical College of Alabama. In 1899 the name again was changed, to the Alabama Polytechnic Institute. Finally, in 1960 the name of the school was changed to Auburn University, a title more in keeping with its location, and expressing the varied academic programs and larger curriculum of a major university.

Today, Auburn is one of the few universities to carry the torch as a land, sea and space grant university. Our students can choose from more than 140-degree options in 13 schools and colleges at the undergraduate, graduate and professional levels. Auburn University has developed into one of the largest universities in the South, remaining in the educational forefront with its traditional blend of arts and applied science, and changing with the needs of today while living with a respect for the traditions and spirit that are Auburn.

[About Auburn University](#)

Research, a cornerstone of Auburn University's tripartite mission, impacts the quality of our instruction, outreach and service endeavors. Research at Auburn today provides a portal to discovering new knowledge, advancing scholarship, and propelling economic development. The breadth of research activities across Auburn influences and enriches the lives of the citizens of the state of Alabama, the nation and the world.

The Office of the Vice President for Research (OVPR) fosters and promotes the research enterprise and scholarly activity at Auburn by ensuring that faculty, staff and students receive the assistance and support necessary to engage in a wide range of research activities. The OVPR offers essential and strategic expertise to support all aspects of sponsored activities including research compliance, proposal development and pre-award services, interdisciplinary and new program development, and guidance on conceptualizing and protection of intellectual property.

[Auburn University Research](#)

THE CITY OF AUBURN

Auburn is a small, friendly university town located on the beautiful plains of eastern Alabama, about 50 miles east of Montgomery, Alabama's capital, and 115 miles southwest of Atlanta, Georgia. Other nearby cities are Birmingham (110 miles northwest) and Columbus, Georgia (35 miles east). The Gulf Coast of Florida is about four hours away by car. Auburn enjoys a warm and sunny climate with mild winters. It has excellent health and recreational facilities and a low crime rate.

Auburn has a population just over 40,000 and has the feel of a small town with everything you would expect from a major city, except for the traffic. Auburn is a bike-friendly town with bike lanes around the University.

[City of Auburn](#)

[Auburn Chamber of Commerce](#)

[Auburn-Opelika Tourism Bureau](#)

Austrian Research Promotion Agency (FFG), Vienna, Austria

The Austrian Research Promotion Agency (FFG) is the national funding agency for industrial R&D, applied science and innovation in Austria. As a "one-stop shop" offering a diversified and targeted programme portfolio, the FFG gives Austrian businesses and research facilities quick and uncomplicated access to research funding. The Austrian Research Promotion Agency (FFG) offers a tailor-made service package for preparing, submitting and implementing Austrian researchers' projects in European and international research & technology programmes.

FFG hosts all "National Contact Points" nominated for the specific programmes of the H2020, the EUREKA National Project Coordinator, the contact point for the Enterprise Europe Network, national contact point for COST Programme, thus

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making FFG the first port of call for European and international research and technology projects. At national level, the FFG operates in a network comprising regional consulting and service partners and universities. The services of the European and International Programmes Division are provided on the basis of a contract by five Austrian Federal Ministries as well as the Austrian Federal Economic Chamber under the coordination of the Ministry of Science and Research. The FFG services support Austrian research teams by providing advice and coaching for drafting project proposals, offering legal and financial information, helping with project implementation, finding partners for cooperation and offering trainings (FFG Academy) for interested parties and knowledge disseminators. This comprehensive service package is effective: analysis clearly demonstrates that proposals prepared with the support of the FFG have a significantly higher success rate in European competition for funding than those without it.

The FFG itself is a member of European networks and initiatives, thus combining theory and practice as well as providing a service-based gateway to other countries. FFG itself is further coordinating or involved in several NCP-projects, in INCO and BILAT projects (such as for the Danube region, USA, Russia, China etc.) as well as NCP support actions such as NCP Academy (which aims to create and implement a new and integrated training of Horizon 2020 advisors) in order to develop and implement efficient models for finding partners, to draw up thematic competence catalogues, and to organise platforms for cooperation with outstanding research partners from other countries.

FFG is member of TAFTIE – the European Network of Innovation Agencies, making major contribution to strengthening Europe's economic performance by supporting product-, process- and services innovation through implementation of national and international Research, Development and Innovation programmes. FFG is also managing TAFTIE-Academy by offering tailored trainings and workshops for the staff of the European innovation agencies.

Barcelona Institute for Global Health (ISGlobal)

Barcelona Institute for Global Health (ISGlobal) is one of the larger research centers in Global Health in Europe, conducting research in communicable and non-communicable diseases with a strong emphasis on its environmental determinants. It is the result of the integration of Barcelona Centre for International Health Research (CRISIB) and Centre for Research in Environmental Epidemiology (CREAL). It hosts 30 research groups and more than 350 people with affiliation to two leading universities (University of Barcelona and Pompeu Fabra University) located in two campuses in Barcelona and offices in Madrid, Spain. ISGlobal provides a hub of excellence in research and health care through the pivotal mechanism of its work model is the transfer of knowledge generated by scientific research to practice, a task undertaken by the Training and the Policy and Global Development departments. The visiting fellow, through a tailored made program executed in English, will benefit from ISGlobal wide expertise in the management of multicentric proposals, mostly executed in closed collaboration with our partners based in Low and Middle Income Countries (LMIC), specially our platforms in Bolivia, Mozambique and Morocco. Grant management is centralized at the Grants Office that facilitates and supports the administrative, financial and legal management of sponsored grants (pre & post award), private contracts, cooperation projects and international collaborations. Research support is provided by a broad range of national and international funding bodies, mainly EU funds (H2020, EDCTP) but also BMGF and NIH. The visiting fellow will have the opportunity to engage with staff and activities in all departments involved in research management, from Scientific Coordination to Human Resources Dept. Recently the European HR Excellence Award (Human Resources Strategy for Researchers (HRS4R)) was obtained in recognition of the Human Resources Strategy providing high-quality environment for our staff.

Broad Institute of MIT & Harvard, Cambridge, Massachusetts (USA)

The Eli and Edythe L. Broad Institute of Harvard and MIT is founded on two core beliefs:

1. This generation has a historic opportunity and responsibility to transform medicine by using systematic approaches in the biological sciences to dramatically accelerate the understanding and treatment of disease.
2. To fulfill this mission, we need new kinds of research institutions, with a deeply collaborative spirit across disciplines and

organizations, and having the capacity to tackle ambitious challenges.

The Broad Institute is essentially an "experiment" in a new way of doing science, empowering this generation of researchers to:

- Act nimbly. Encouraging creativity often means moving quickly and taking risks on new approaches and structures that often defy conventional wisdom.
- Work boldly. Meeting the biomedical challenges of this generation requires the capacity to mount projects at any scale — from a single individual to teams of hundreds of scientists.
- Share openly. Seizing scientific opportunities requires creating methods, tools and massive data sets — and making them available to the entire scientific community to rapidly accelerate biomedical advancement.
- Reach globally. Biomedicine should address the medical challenges of the entire world, not just advanced economies, and include scientists in developing countries as equal partners whose knowledge and experience are critical to driving progress.

The Broad Institute brings together a diverse group of individuals from across its partner institutions

— Undergraduate and graduate students, postdoctoral fellows, professional scientists, administrative professionals, and academic faculty.

The culture and environment at the Broad is designed to encourage creativity and to engage all participants, regardless of role or seniority, in the mission of the Institute. Within this setting, researchers are empowered

— Both intellectually and technically — to confront even the most difficult biomedical challenges.

The Institute's organization is unique among biomedical research institutions. It encompasses three types of organizational units: core member laboratories, programs and platforms. Scientists within these units work closely together — and with other collaborators around the world — to tackle critical problems in human biology and disease.

Areas of Focus

The Broad Institute is committed to meeting the most critical challenges in biology and medicine. Broad scientists pursue a wide variety of projects that cut across scientific disciplines and institutions. Collectively, these projects aim to:

- Assemble a complete picture of the molecular components of life.
- Define the biological circuits that underlie cellular responses.
- Uncover the molecular basis of major inherited diseases.
- Unearth all the mutations that underlie different cancer types.
- Discover the molecular basis of major infectious diseases.
- Transform the process of therapeutic discovery and development

For more information, please see: <https://www.broadinstitute.org>

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CAPRISA was established in 2002 with an NIH CIPRA program grant award. It has become a well-established AIDS Research Centre conducting innovative research on HIV pathogenesis, TB-HIV treatment and HIV prevention. CAPRISA is registered as a not-for-profit organization in terms of the Companies Act of South Africa and in 2013 was declared a research institution in terms of Section 1 of the National Research Foundation Act, 1998 (Act No. 5 of 1998). In addition, CAPRISA is an official UNAIDS Collaborating Centre on HIV Prevention and Policy, a DST-NRF Centre of Excellence (CoE) in HIV Prevention by the Department of Science and Technology (DST) and National Research Foundation (NRF) in South Africa and an Extra Mural Research Unit for HIV-TB Pathogenesis and Treatment at the South African Medical Research Council (MRC). The main goals of CAPRISA are to conduct locally responsive and globally relevant research on HIV/AIDS and TB, while building the research infrastructure and providing research training opportunities for the next generation of scientists. To achieve this goal, CAPRISA conducts research in five main Scientific Programs namely: HIV Pathogenesis and Vaccines, HIV and TB treatment, Microbicides, Prevention and Epidemiology, and the prevention of mother-to-child transmission, the latter in partnership with the Women's Health Unit at UKZN. Research activities at CAPRISA are supported by research support cores including Statistics and Data Management, Information Systems, Laboratory, Community, Pharmacy, Bioethics, and Training.

Case Western Reserve University, Cleveland, Ohio

Case Western Reserve University is a mid-size, private, comprehensive University in Cleveland, Ohio. We have undergraduate students and graduate programs in Arts & Sciences, Medicine, Nursing, Dentistry, Engineering, Management, Law and Social Work. Our research enterprise is robust, with expenditures around \$400M annually. The Office of Research and Technology management would welcome an NCURA Global Fellow and we can offer rotations in the following areas: pre-award, post-award, compliance, IT systems, and technology transfer. Our team members would be delighted to introduce a Global Fellow to the many facets of campus life at CWRU and to the local charms of greater Cleveland. We are just a few miles from Lake Erie and we have many exciting cultural institutions within a short distance of the campus: a world-renowned symphony hall, four museums, botanical gardens, the Rock and Roll Hall of Fame, three professional sports arenas, a vibrant theater district, and many parks and beaches.

Central Washington University, Ellensburg, Washington

Central Washington University is located in Ellensburg Washington, a small-town east of the Cascade Mountain Range in a valley known for its orchards and timothy hay. It enrolls approximately 11,000 undergraduate and graduate students on 8 campuses. Six hundred students are degree and non-degree seeking international students from 34 countries. Fifty one percent of students are female and 30% are students of color. CWU has the highest rate of diversity among Washington State's six state-supported regional and research-intensive universities. Given CWU's mission to provide students with hands-on experience in research and other scholarly activities, its faculty embrace the teacher-scholar model and strive to incorporate cutting edge research and ideas in classrooms and laboratories. Externally funded programs play an important role in enabling faculty in a wide range of academic disciplines to combine scholarship and teaching to prepare students to become future leaders in their fields.

Colorado State University, Fort Collins, Colorado

Colorado State University is recognized as one of the premier research institutions and routinely ranks in the top of all American Universities in research expenditures (\$300 million+). The Office of the Vice President for Research has overall responsibility for facilitating the research enterprise at Colorado State University. The Office works to encourage and support the development, marketing and application of Colorado State University's intellectual property and our world-renowned researchers, students and facilities.

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Vision: The Office of the Vice President for Research will enable the University, its faculty, staff and students to emerge as a world-class research institution complementing our learning, service and outreach missions.

Mission: The Office of the Vice President for Research will lead the 21st Century Land-Grant mission of Colorado State University by fostering and supporting the research enterprise, promoting scholarship and artistry, instilling a culture of integrity, and capitalizing on opportunities to address global challenges.

Columbia University School of Nursing, New York, NY (USA)

Columbia University in the City of New York as founded in 1754 as King's College by royal charter of King George II of England. It is the oldest institution of higher learning in the state of New York and the fifth oldest in the United States. Columbia University is committed to education for excellence -- a phrase that embraces superior teaching and the advancement of knowledge through research, preeminence in the professions, and leadership in community and national affairs.

The University's position as a private institution, its location in the Morningside Heights and Washington Heights areas of Manhattan; its 3,500 faculty, 7,500 undergraduate and 17,800 graduate, professional, and medical students; and its reputation provide the basis for this diversified, yet singular, educational purpose. The main campus occupies 32.6 acres on Morningside Heights on the upper west side of Manhattan. Two miles to the north is Columbia University Medical Center (CUMC) which opened in 1928 and shares with NewYork-Presbyterian Hospital a 20-acre campus in the Washington Heights neighborhood of northern Manhattan overlooking the Hudson River.

The CUMC campus, comprised of four schools (College of Physicians & Surgeons, Mailman School of Public Health, College of Dental Medicine, and School of Nursing) with over 6,500 full-time faculty, is research intensive with external grant support in the range of \$400 million, primarily in the form of grants and contracts from the National Institutes of Health (NIH). Established in 1892, Columbia University School of Nursing (CUSON), the host department at CUMC, is among the world's leading centers of nursing education, research, and practice, preparing its students to excel as clinicians, researchers, and nurse leaders in a rapidly evolving health care system. Nearly 12,000 nurses have graduated since CUSON opened, and it is one of only eight schools in the nation associated with a major academic medical center. It is consistently among the largest recipients of NIH funding on a per capita basis among nursing schools, and it is the only school of nursing designated a World Health Organization Center for the International Nursing Development of Advanced Practice. Among its 74 full-time faculty members, eight are Fellows in the American Academy of Nursing, 11 are Fellows of the New York Academy of Medicine, and five are members of the Institute of Medicine.

The School's strong commitment to research is evidenced by its 48 doctorally prepared faculty members, 40 active research grants with current fiscal year budgets totaling nearly \$5 million, 14 NIH-funded pre-doctoral and post-doctoral fellows, and federally-funded training grants in biomedical informatics, infection prevention, and comparative and cost-effectiveness research. CUSON has two key research administration offices: The Grants Management Office (GMO) and the Office of Scholarship & Research Development (OSR). The GMO team provides research administration support to all faculty and graduate students for all aspects of sponsored research including submission, award management, and closeout while the OSR provides resources to assist faculty and doctoral students who are preparing applications for external research funding, including assistance with grant writing and editing, statistical assistance, research design, analysis, peer review of draft proposals. The range of research interests at CUSON is reflected by its academic research centers and offices: the Center for Children and Families, the Office of Global Initiatives, the Center for Health Policy, the Center for Evidenced-Based Practice in the Underserved, and the Center for Interdisciplinary Research to Prevent Infections. An NCURA Global Fellow hosted by Columbia University will have a unique opportunity to experience world-class research administration at the central, departmental, and divisional level within a multi-faceted, ivy league institution situated in the heart of the 'melting pot' of the United States. In particular, the Global Fellow hosted by CUSON will have the opportunity to work with the school's Office of Global Initiatives which just received a three-year grant from the

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Columbia University President’s Global Innovation Fund to establish a nursing research agenda with the University’s Global Centers in Amman, Jordan and Nairobi, Kenya.

In addition to the resources at CUSON and based on the fellow’s needs and interests, the fellow will have the opportunity to meet with staff members in the following offices:

- Sponsored Projects Administration (SPA) - Serves as a central resource to support the research community at Columbia University by reviewing and submitting proposals, negotiating and accepting awards, communicating with funding agencies and reporting.
- Sponsored Projects Finance (SPF) - Provides post-award financial administration support services for sponsored programs such as the submission of financial status reports to sponsors, billing of sponsors, collection of payment from sponsors, and application of cash to projects upon receipt.
- Research Compliance and Training - Ensures that Columbia faculty and staff are in compliance with the complex web of regulatory requirements that govern research and provides regular training to faculty and staff.
- Institutional Review Boards, Human Subjects Research Office (IRB) – Works with faculty and staff to ensure that all human research studies conducted by Columbia faculty, employees, and staff are conducted ethically and in a manner that promotes the protection of participants in research.
- Institutional Animal Care and Use Committee (IACUC) - Provides guidance to the scientific community in fulfilling the obligation to conduct animal research with the highest scientific, humane and ethical principles.
- Office of Postdoctoral Affairs - Serves the needs of the University's Postdoctoral Research Scientists, Scholars, and Fellows. OPA is responsible for numerous activities that involve the education, training, and support for all University Postdocs.
- Clinical Trials Office – Is the main administrative arm of the clinical research for CUMC and NewYork Presbyterian Hospital.
- Columbia Technology Ventures - Facilitates the translation of academic research into practical applications, for the benefit of society on a local, national and global basis.

Dartmouth College

Founded in 1769, Dartmouth is a member of the Ivy League and consistently ranks among the world's greatest academic institutions. Dartmouth has forged a singular identity for combining its deep commitment to outstanding undergraduate liberal arts and graduate education with distinguished research and scholarship in the Arts & Sciences and its three leading professional schools—the Geisel School of Medicine, Thayer School of Engineering, and the Tuck School of Business. Dartmouth College educates the most promising students and prepares them for a lifetime of learning and of responsible leadership, through a faculty dedicated to teaching and the creation of knowledge. <http://dartmouth.edu/>

Fort Valley State University, Fort Valley, Georgia

A Living Legacy

Founded more than 100 years ago, Fort Valley State University embraces a history that weaves together African-American culture, a commitment to personal and intellectual growth and a deep sense of community. What students of every era have found here is unequalled leadership across a wide scope of programs. Our status as an 1895 state land-grant university has led to remarkable innovations in agriculture and related fields. FVSU’s acclaimed biology and chemistry departments send more students of African descent to medical and dental programs than any other Georgia state school. And our comprehensive liberal arts curriculum continues to set new standards of excellence. Keeping up with technological advances, we offer top-notch online programs and the opportunity to keep abreast of FVSU’s goings-on

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through Facebook and Twitter. We have an excellent relationship with the city of Fort Valley and surrounding areas. Our communiversity efforts bridge the gap between town and gown. The university regularly brings the local community onto campus for special events that showcase our students' achievements.

A Proud Tradition

With an enrollment beyond 3,000, our school is the perfect size for building lifelong ties that go beyond race and background; ties that are based on a shared love of learning and a thirst for personal growth. We're family here. Everyone belongs. Our more than 70 student organizations and activities range from a thriving sorority and fraternity system, to conference-leading athletic teams, honor societies and student government. FVSU's stately campus is the ideal environment for one-on-one learning, but we also encourage connections to the world around us, both near and far, through close relationship with local communities and our study abroad programs that trace ancestral bonds halfway around the globe. FVSU is growing and building: we offer apartment-style residence halls, a spacious stadium, and a new learning facility for our science programs. Check the Web site regularly for updates on these projects.

École Polytechnique Fédérale de Lausanne (EPFL)

The "École Polytechnique Fédérale de Lausanne" (EPFL) is one of the two Swiss Federal Polytechnical Schools. As a multi-cultural institution at the cutting edge of science and technology, EPFL fosters innovation and excellence. (<http://www.epfl.ch>). In 2015 the Shanghai Jiao Tong ranking placed EPFL 3rd in Europe and 14th worldwide in Engineering/Technology and Computer sciences, and many other global comparisons place it among the top European universities (more on EPFL ranking: <http://information.epfl.ch/facts>). EPFL is a higher education and research organisation with about 4'500 employees, 10'000 students, and a total annual budget of approximately 800 million Euros. EPFL provides a very open and welcoming environment both for staff and students and was rightly recognized as "one of the world's most cosmopolitan universities" by the Times Higher Education Supplement. More than half of EPFL's professors are non-Swiss, and more than 100 nationalities are represented on campus. The school has participated and is currently taking part in a very large number of EU projects and initiatives, in a wide variety of scientific and technological field (<http://research-office.epfl.ch/funding/international>). With more than 330 laboratories and research groups on campus, EPFL is one of the Europe's most innovative and productive technology institutes and is also renowned for the quality of its teaching and training programs (<http://information.epfl.ch/glance>). The Research Office (ReO) in short - The ReO is attached to the Vice-Presidency for Academic Affairs (VPAA). It works in close collaboration with the Office of the Vice-Provost for Research, the Research Commission (CR), and the central administration of EPFL (<http://research-office.epfl.ch/home>). The ReO has the following missions: - Support and advise EPFL researchers regarding obtaining research funding - Assist with the operational management of large institutional projects - Manage the allocation of the internal EPFL funding, as well as the purchase and management of scientific equipment and facilities shared between several units - Support the Vice-Provost for Research with the development of regulations and procedures to ensure the execution of EPFL's strategic research projects. The International Funding team (<http://research-office.epfl.ch/funding/international>) provides following services: - The ReO INT Team provides information and advice on international funding opportunities and their application procedures. - Guide our researchers through the grant application process and facilitate the submission of their international research proposals. - Assist our researchers during the pre-award phase of any international funding instrument.

ETH/University of Zurich, Zurich (Switzerland)

EU GrantsAccess is an office providing information and advice for national and international researchers who already live or work in Switzerland, who are looking for an opportunity to conduct a scientific career in Switzerland or who are

interested in moving to another country to do so.

EU GrantsAccess is a joint office of the Swiss Federal Institute of Technology, ETH Zurich, and University of Zurich. The office supports researchers in submitting and managing proposals for European Research Projects (Framework 7 and Horizon 2020) as well as other international Research Funding Opportunities like NIH etc. Website: <http://grantsaccess.ethz.ch/>

GNS Science, Lower Hutt (New Zealand)

GNS Science, Te Pū Ao, is New Zealand's leading provider of Earth, geoscience and isotope research and consultancy services. For 150 years we have demonstrated scientific excellence in a country that straddles two tectonic plates, where earthquakes were first associated with geological faulting, and whose first Nobel Laureate, Ernest Rutherford, saw that radioactive isotopes could be used for geological dating. GNS Science continues to meet New Zealand's need to discover and understand earth processes and materials. Our purpose is to understand natural Earth system processes and resources, and to translate these into economic, environmental and social benefits. We are a research institute operating as a limited liability company owned by the New Zealand government, with an independent Board of Directors. Our 150-year heritage began in 1865 with the New Zealand Geological Survey. We have over 390 staff located in Wellington (75%), Taupo (20%), and Dunedin (5%) with over 80% of our staff directly involved in science. Our revenue is generated from (1) contestable bidding and negotiation for public-good research contracts from the New Zealand Government; and (2) consultancy, product development, and laboratory services for the public and private sectors. The Research Office at GNS Science supports science staff in pre- and post-award services, and research management, administration and compliance. www.gns.cri.nz

Harvard University, Cambridge, Massachusetts

About Harvard University

Harvard University is one of the most recognizable names in US education and research and the oldest institution of higher education in the United States. The University, which is based in Cambridge and Boston, Massachusetts, was established in 1636 by vote of the Great and General Court of the Massachusetts Bay Colony. The University employs 2,400 faculty members and has more than 10,400 academic appointments in affiliated teaching hospitals. It has an enrollment of over 20,000-degree candidates, including undergraduate, graduate, and professional students. Additionally, Harvard has more than 360,000 alumni around the world.

About Office for Sponsored Programs

The Office for Sponsored Programs (OSP) supports and advances the University's mission by providing leadership and expertise in research administration and ensuring compliance with relevant regulations. OSP partners with the research and academic community in obtaining and negotiating awards, stewarding sponsored funding in accordance with regulatory requirements, encouraging continuous professional development of our staff, and providing technical expertise to the academic and research community. OSP has responsibility for sponsored programs across the entire lifecycle of the award. These responsibilities are broadly broken down into three main categories: pre-award, research finance, and sponsored financial reporting, billing and collection.

Indiana State University, Terre Haute, Indiana (USA)

Indiana State University (ISU) is a public, regional university located in Terre Haute, Indiana. ISU offers more than 100 different majors and offers programs at the bachelors, masters and doctoral levels. ISU was chartered in 1865 as Indiana State Normal School, to prepare teachers for the state of Indiana. Almost 150 years later, ISU has five academic colleges:

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Bayh College of Education, Scott College of Business, College of Technology, College of Arts and Sciences and the College of Nursing, Health and Human Services. In 2014, ISU was once again named #1 in Community Service by the Washington Monthly. ISU is classified in the Carnegie Classification System as a doctoral research institution and received \$17 million in sponsored programs during the 2014 fiscal year.

Kennesaw State University, Kennesaw, Georgia

For more than 50 years, Kennesaw State University has been known for its entrepreneurial spirit and sense of community. Offering campuses in Marietta and Kennesaw, the university is located just northwest of Atlanta in Cobb County near historic Kennesaw Mountain, allowing students to experience the best of Atlanta while enjoying the serenity of a 328-acre, beautifully landscaped pedestrian-friendly campus. As Georgia's third-largest university, Kennesaw State offers more than 100 undergraduate and graduate degrees, including a growing doctoral program. Designated by the Board of Regents of the University System of Georgia as a comprehensive university, Kennesaw State is committed to becoming a world-class academic institution positioned to broaden its academic and research missions and expand its scope on a local, regional and national level.

Lappeenranta University of Technology, Lappeenranta (Finland)

LUT is an agile, international science university— a pioneer in combining technology and business ever since 1969. Our strategic focus areas are green energy and technology, sustainable value creation and our role as an international hub of Russian relations. LUT's operation is solution-focused and characterized by "open your mind" thinking: crossing boundaries open-mindedly, together.

Louisiana State University, Baton Rouge, Louisiana

The LSU research enterprise is made up of many different units, the heart of which is the Office of Research and Economic Development (ORED) and the Office of Sponsored Programs (OSP). ORED's mission includes creating a rich environment that promotes advanced research, creative scholarship, and economic development. The Executive Director of the Office of Sponsored Programs (OSP) reports to the Vice Chancellor for Research and Economic Development, and supports the pre-award, and non-financial post award aspects of this mission. OSP provides proposal, grant and contract services for approximately 1,200 faculty and more than 40 institutes, centers for advanced study, and other specialized units headquartered at LSU. At any given time, more than 1200 sponsored research projects are in progress. External research funding at LSU exceeded \$150 million in 2014-15. Research administration is a living profession, and a healthy research enterprise is a changing one. OSP maintains a network of consultants in the field of higher education to discuss best practices and seek solutions to common problems. Fellows hosted by LSU OSP would have exposure to a national and global network of research administrators, and a wide variety of research administration issues and learning opportunities. The OSP leadership team is committed to the business of research and would welcome cross collaboration with our global counterparts.

Massachusetts General Hospital, Boston, Massachusetts

Massachusetts General Hospital has long been a leader in successfully bridging innovative science with state-of-the-art clinical medicine. With an annual research budget of more than \$760 million, Mass General conducts the largest hospital-based research program in the United States - a program that spans more than 20 clinical departments and centers across the hospital. This funding drives discoveries and breakthroughs in basic and clinical research, which translate into new and better treatments that transform medical practice and patient care. Overall, Massachusetts General Hospital has consistently placed among the top hospitals on the U.S. News & World Report Best Hospitals Honor Roll since the survey began in 1990. In 2015, Mass General was named #1 in the nation based on our quality

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of care, patient safety and reputation in 16 clinical specialties. To learn more about MGH research, visit: <http://www.massgeneral.org/research/default.aspx>.

Massachusetts Institute of Technology, Cambridge, Massachusetts

The Massachusetts Institute of Technology (MIT) has a long history of international engagement, and has worked with organizations, communities, and industries across the globe to push the limits of what science and technology can accomplish—but there is always more to do and MIT is ready to meet that challenge. MIT's pioneering spirit means we get involved in a variety of ways, and our students and faculty at MIT aren't afraid to get their hands dirty if they can improve, evolve, or fix some aspect of the world around them. In FY 15 we had over 300 internationally sponsored projects from over 40 countries.

"Mens et Manus" (Mind and Hand), the motto emblazoned on MIT's seal, speaks to the Institute's time-honored tradition of turning extraordinary ideas into powerful realities. To accomplish this work on the administrative side, MIT has built an eco-system of support for international initiatives that includes members of key administrative offices around campus including the Office of Sponsored Programs (OSP) and others. Together we make up the International Coordinating Committee (ICC), which provides administrative support to the MIT community in carrying out sponsored programs with international activities, impact or sponsors. (icc.mit.edu)

Fellows will participate in meetings and activities that demonstrate how MIT handles international sponsored programs throughout the lifecycle of a project, from project exploration, proposal development, contract negotiations, project management and project wind down. Members of the ICC will provide Fellows with exposure to issues in finances, tax, contract negotiations, sponsor relations, project management and other general administrative topics.

Mbarara University of Science and Technology, Mbarara, Uganda

Mbarara University of Science and Technology has an example of research administration in a low resourced setting. There is an Office of Research Administration in the Faculty of Medicine that works in tandem with the Central Grants Office. The environment is safe and friendly with lots of cultural diversity and networking opportunities.

Northeastern University of Technology, Boston, Massachusetts (USA)

Founded in 1898, Northeastern is a global, experiential, research university built on a tradition of engagement with the world, creating a distinctive approach to education and research. The university offers a comprehensive range of undergraduate and graduate programs leading to degrees through the doctorate in nine colleges and schools, and select advanced degrees at graduate campuses in Charlotte, North Carolina, and Seattle.

Northeastern's faculty scholars pursue use-inspired, interdisciplinary research with a focus on discovering solutions to global challenges in health, security, and sustainability. Our advances in cybersecurity, drug discovery and delivery, healthcare delivery and policy, infrastructure resilience, and urban sustainability are characterized by global collaborations with industry, government, and other academic institutions. The university is home to more than 30 federally funded research centers and averages \$105 million in annual research awards.

The University is located in the heart of Boston, Mass, USA. Our location makes it optimal for any perspective fellow to visit the University and explore the city.

As a participant of NCURA's Global Fellowship Program, you will meet personnel from all of Research Administration and Finance, the University's central administration office as well as meet administrators from the University administration community. The Program may be designed to meet the interests of the fellow and could include a

visit to a nearby University in the Greater Boston area.

Northwestern University, Chicago, Illinois

Northwestern University: <http://www.northwestern.edu/>

Northwestern University is recognized nationally and internationally for its educational programs. Northwestern is home to a dozen colleges and schools in Evanston (engineering, arts and sciences, and journalism to name a few) and Chicago (medicine and law). The campuses are separated by just 12 miles and situated along the lovely Lake Michigan shoreline.

Research: <http://www.research.northwestern.edu/>

Northwestern is a leading research university that is home to more than 90 school-based centers and more than two dozen University centers. With an interdisciplinary culture, our research spans a spectrum of areas including neuroscience, nanotechnology, biotechnology and drug discovery.

Office for Sponsored Research: <http://osr.northwestern.edu/>

OSR assists research faculty and administrators in proposing and managing sponsored projects in support of Northwestern University's mission of innovative research, teaching, and public service. Depending on individual needs of the fellow, it can be structured in a way that will bridge departmental, collegiate and campus experiences.

Miami University, Oxford, Ohio (USA)

Recognized as one of the most outstanding undergraduate institutions in the country, Miami University is a public university located in Oxford, Ohio. Founded in 1809, Miami has built its success through an unwavering commitment to liberal arts education and through the active engagement of its students in both curricular and co-curricular life. With an undergraduate student body of 16,000, Miami effectively combines a wide range of strong academic programs with the personal attention ordinarily found only at much smaller institutions.

In addition to the numerous opportunities for undergraduate students to gain practical, hands-on experience, Miami offers 14 doctoral programs and more than 50 master's programs. The graduate programs at Miami have been designed to support the institution's goal of providing outstanding academic quality and ample opportunities for students to engage in research and scholarly activities.

With a funding portfolio made up of nearly 75% research awards from Federal, state, corporate and industry partners, Miami students are regularly engaged in mentored research and scholarly activity. In addition, Miami consistently ranks among the top universities in the nation for the number of students studying abroad, including study at our Luxembourg campus.

And if our unusually strong commitment to undergraduate teaching and research aren't enough, our ample opportunities to engage in mentored research, our commitment to diversity and emphasis on study abroad, and our excellent graduation and retention rates combined with Miami's picturesque campus, make Miami a welcoming place to learn, to grow, and to call home.

Montana State University, Bozeman, Montana (USA)

Founded in 1893 in the scenic Gallatin Valley just north of Yellowstone National Park, Montana State University (MSU) is a land grant university with an enrollment of over 13,000 students, including nearly 2,000 graduate students. MSU is classified as one of 108 U.S. Research Universities (very high research activity) by the Carnegie Foundation. Eight colleges are located within the university with major research focused in Chemistry/Biochemistry, Immunology and Infectious

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Diseases, Physics, Engineering, Agriculture, Nursing and Health and Human Development. In addition, many centers and institutes such as the Western Transportation Institute, Energy Research Institute and the Institute on Ecosystems can be found on our campus.

MSU's research expenditures are approximately \$100 million per year, with 1,000 proposals submitted by over 400 grant active faculty members. Since the majority of our funding (over 80%) comes from the federal government, we can provide instruction on working with a wide variety of federal sponsors such as the National Institutes of Health, National Science Foundation, U.S. Department of Agriculture, Department of Defense, NASA and Department of Energy.

The Office of Sponsored Programs is a fully integrated pre and post award office that is responsible for almost all aspects of research administration and will serve as the host office for the NCURA Fellow. We will offer a comprehensive program that will cover identification of funding opportunities, proposal submission, budget development, grant setup/administration, cash management, Facilities and Administrative rate calculation, technology transfer, cost sharing, research compliance, subcontracts, training faculty and departmental personnel and grant closeout. Fellows would visit several of our labs, which could include our Subzero Science and Engineering Facility, mobile dinosaur lab and one of our Agriculture Experiment Stations located in the state.

Bozeman, Montana is a beautiful western town of 70,000 people that is a two-hour drive to Yellowstone National Park and a five hour drive to Glacier National Park. It would be an ideal opportunity for a Fellow looking to experience a rural outdoor environment in the 4th largest state in the U.S. but with a population less than one million. Cultural experiences could include Shakespeare in the Parks, local symphony performances, university guest lectures and the annual Sweet Pea summer arts and music festival.

Visit our website at: www.montana.edu.

New York University

New York University's mission is to be a top quality international center of scholarship, teaching and research. Founded in 1831, New York University is now one of the largest private universities in the United States. Of the more than 3,000 colleges and universities in America, New York University is one of only 60 member institutions of the distinguished Association of American Universities. Thriving beyond borders and across academic disciplines, NYU has emerged as one of the most networked and extensive worldwide platforms for learning, teaching, researching, building knowledge, and inventing new ways to meet humanity's challenges. While the center of NYU is its New York City campus in the heart of Greenwich Village, NYU's Global Network brings together three degree-granting campuses in New York City, Abu Dhabi, and Shanghai, as well as study away sites in Africa, Asia, Australia, Europe, North and South America. Today, students come from every state in the union and from 133 foreign countries. NYU's faculty are at the forefront of their scholarly disciplines, and their research helps shape the understanding of an enormous range of academic fields: from the mathematical sciences to economics, from philosophy to neural science, from art history to sociology. In recognition of the quality of this research, NYU received over \$200 million in government funds in 2014.

Northern Kentucky University

Northern Kentucky University (NKU) is accredited by the Southern Association of Colleges and Schools Commission on Colleges and is a public, regional comprehensive university in northern Kentucky located 7 miles southeast of Cincinnati, Ohio. This past academic year, NKU offered 68 bachelor's degrees, 23 master's programs, a juris doctor, and doctoral degrees in educational leadership and nursing practice. We enroll students from 104 Kentucky counties, 40 states, and 54 countries. Total enrollment at the university currently exceeds 15,000 students, with almost 13,000 undergraduate

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students and over 2,800 graduate students served by almost 600 full time faculty. NKU is the youngest of Kentucky's eight state universities, founded in 1968. Just a year later, more than 1,000 students were enrolled, and the campus grew quickly, soon adding a law school and a residential village. The campus continued to expand, with enrollment topping 8,000 students in 1980 and 10,000 students less than a decade later. The 1990s saw unprecedented community engagement and new strategic partnerships, all of which brought national recognition to the university for its contribution to the economic and social vitality of the northern Kentucky region. NKU would become a perennial member of the President's Higher Education Community Service Honor Roll. And when the Carnegie Foundation created a new designation for community engagement, NKU would be part of its inaugural class. NKU's external grant and contract funding is approximately \$8M/year.

Northern Michigan University, Marquette, Michigan

Northern Michigan University, located in Marquette, Michigan, is a dynamic four-year, public, comprehensive university that has grown its reputation based on its award-winning leadership programs, cutting-edge technology initiatives and nationally recognized academic programs. NMU has a population of about 9,000 undergraduate and graduate students. It offers 147-degree programs, including 25 graduate programs. The NMU Grants and Contracts Office has central responsibility for proposal submission and award management for sponsored research, scholarship, instructional and other sponsored activities at Northern Michigan University. The office also bears responsibility for research compliance as it relates to activities supported by external funds. The Grants and Contracts Office balances service to faculty and staff with strict adherence to university, federal and sponsor agency regulations and policies. That balance guides the office in its mission to support faculty, staff and students in applying for internal and external funds for all sponsored activities and managing awarded projects, bringing integrity, clarity and ease to sponsored programs grant administration processes at NMU. Through these activities the Grants and Contracts Office guides the university's research and sponsored activity endeavors on a forward path to fostering effective scholarly research, program development and student success.

Okinawa Institute of Science and Technology

The Okinawa Institute of Science and Technology Graduate University (OIST) is a dynamic new graduate university of science and technology in Okinawa Prefecture, Japan. The university is located on 85 hectares of protected forestland overlooking beautiful shoreline and coral reefs. The campus is striking architecturally, and the facilities are outstanding <https://www.youtube.com/watch?v=OLeyIXbZDpo&feature=youtu.be>. There are no academic departments, which facilitates multidisciplinary research. Excellent resources and equipment are provided and managed to encourage easy access and collaboration. English is the official language of the University, and the university research community is fully international, with more than 50 countries represented. OIST is rapidly gaining recognition in the worldwide academic community as a model for excellence in education and research. During your stay in OIST, you will have opportunities to learn the OIST administration system and Japanese funding system. We will provide the following activities. (1) Campus tour; (2) Meeting with President, Provost, and Dean of Research; (3) Regular Research Support Division meeting; (4) Regular Section Meeting (Grants and Research Collaborations Section); (5) Information exchange about administration system. Depending on the time of your arrival, you will also have a chance to help researchers prepare research proposals that are submitted to funding agencies. You are welcomed to join a teatime on Thursday with us to communicate with students and researchers inside and outside Japan. To tackle innovative research, the Grants and Research Collaborations Section strives for external research grants from domestic and overseas funding agencies. For this purpose, we assist researchers to write research proposals and apply for the grants. We also accept and manage the research budgets allocated to the adopted research proposals, and report to the funding agencies on behalf of researchers. www.oist.jp

Ozygen University, Istanbul (Turkey)

Ozyegin is a research-intensive foundation university located in Istanbul, Turkey. Ozyegin has a student body of around 4000, consisting of 500 graduate students. It has 200 faculty members (70% of them got their PhDs from USA) and organized into

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5 faculties (Social Sciences, Law, Engineering, Economics and Administrative Science, Architecture and Design), 2 Schools (Aviation and Applied Sciences) and 5 research centers which describe broad expertise represented at Ozyegin; Electrical & Electronics, Industrial, Mechanical, and Civil Engineering; Natural and Mathematical Sciences; Computer Science; and Management.

In 2012, 2013 and 2014, Ozyegin ranks in the top ten of "Most Entrepreneurial and Innovative Universities" ranking list in Turkey. As a 7-year-old university, Ozyegin's research portfolio amounts to about \$15 million dollars, around 40% of which comes from the European Union. The remainder comes from a combination of Turkish government and private commercial. Ozyegin is in the top three universities, which received the highest number of European Union grants per faculty member of Turkey. Ozyegin will provide a structured program that assists the fellow in learning about EU research programs (Horizon 2020) administration by arranging meetings with appropriate staff.

Ozyegin Technology Transfer Office will provide an office space for the fellow. We will provide a desk, laptop, printing access and network access for the fellow. The fellow will meet with the TTO staff, provost, deans, directors of the research centers and faculty members to experience the day-to-day management of the major research efforts and explore global collaboration possibilities. Ozyegin will also provide lunch and daily pass for transportation to campus for the fellow.

We will also make it possible for the fellow to take part in a variety of social and cultural activities and visit historical places of Istanbul during his/her visit.

For more information, please refer to Ozyegin University's webpage at <http://www.ozyegin.edu.tr/>

Peking University, Beijing (China)

Peking University is a comprehensive and national key university. The campus is situated at Haidian District in the western suburb of Beijing, with a total area of 2,743,532 square metres. It stands near to the Yuanmingyuan Garden and the Summer Palace. Peking University has become a center for teaching and research and a university of a new type, embracing diverse branches of learning such as basic and applied sciences, social sciences and the humanities, and sciences of medicine, management, and education. The Office of Scientific Research (OSR) is situated to the west of Weiming Lake at Peking University. The OSR has 6 divisions, including the Division for General Affairs, the Division for Basic Research Programs, the Division for Strategic Initiatives, the Division for Overseas Projects, the Division for Institution Affairs, and the Division for Intellectual Property Management. The mission of the OSR is to serve and manage scientific and applied science research on campus, to promote the development of scientific research, and to further create a favorable environment for the investigators of PKU.

Pennsylvania State University, State College, Pennsylvania (USA)

Twenty-four campuses; 17,000 faculty and staff; 100,000 students; a teaching hospital that provides care to more than a million patients a year; over one-half million active alumni; an online World Campus that empowers anyone to pursue an education—anytime, anywhere; and the largest student-run philanthropic organization on the planet. More on Penn State research can be found here: <http://www.psu.edu/research>

Rush University Medical Center, Chicago, Illinois

Rush University Medical Center is pleased to again be a host institution for the NCURA-EARMA Fellowship Program. Rush University is both rich and diverse, integrating research, and education into the context of excellent patient care. Rush University is located in the West Loop of Chicago, Illinois with access to mass transit to Chicago O'Hare Airport and the Chicago Loop. Rush University Medical Center is home to Rush Medical College, the College of Nursing, the College of Health Sciences, and the Graduate College and has its own clinics and hospital.

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Rush has a research portfolio in excess of \$90 Million with world renown research programs in the fields of Orthopedics, Alzheimer’s Disease, Movement Disorders, HIV/AIDS, Physiology, Behavioral Sciences, and Community-Based Research. The NCURA-EARMA Fellow will be provided with appropriate office space including access to a computer, internet access, etc. and assistance with finding temporary housing. The fellow will be provided a research management experience tailored to his or her requirements with potential areas including the grant application process, contract negotiations, finance, intellectual property, electronic research administration, compliance, space management and faculty recruitment as well as opportunities for networking with staff and outside cultural activities.

In 2010, Rush University Medical Center hosted EARMA Fellow Margarida Trindade, from IMM (Instituto de Medicina Molecular,) and we are looking forward to welcoming another EARMA Fellow this year.

Visit Rush University Medical Center at: www.rush.edu

Siberian Federal University

Siberian Federal University is one of the leading higher school organizations of Russia. SibFU has the complex system of research administration oriented on both fundamental and applied science. Close collaboration with other universities and Research Center of Russian Academy of Science allows working with transnational companies, such as RUSAL, ROSNEFT, Norisk Nickel, ROSKOSMOS and others. Location on Siberian Federal University and some circumstances gives us the challenges to find non-trivial solutions and actions. It will be very interesting to study one of the best universities of Russian and to collaborate with Siberian science.

St. John’s University, New York, New York

Founded by the Vincentian Community in 1870, St. John’s University is a private, coeducational Roman Catholic, Vincentian and Metropolitan University. St. John’s University is in the Heart of Queens, home to more than 2.3 million residents that come from every corner of the globe. Queens represents more than 120 countries, and has over 160 different languages spoken throughout its communities. Queens is the most diverse county in all of the United States. St. John’s University has always recognized the importance of a global education and its many dimensions. A quality education and training in the 21st century requires integrating global perspectives and opportunities – in our experience, we are a global community. US News and World Report ranked SJU fourth among America’s top 10 Universities for ethnic diversity. Our students, faculty and staff are provided with a global campus that allows a seamless experience from New York City, Queens, Staten Island, Manhattan, Oakdale, Rome, and Paris.

Stanford University, California

Stanford University (www.stanford.edu) was founded in 1891 by Senator and Mrs. Leland Stanford in the memory of their son, Leland Stanford, Jr. In the 119 years since its founding, Stanford has grown to become one of the world’s leading research universities. One of the premier universities in the world, its community of scholars includes 21 Nobel laureates, 19 holders of the National Medal of Science, 154 members of the National Academy of Sciences, 29 members of the National Academy of Education, 105 members of the National Academy of Engineering, 50 members of the American Philosophical Society, 276 members of the American Academy of Arts and Sciences, and 5 Pulitzer Prize winners. With a proud history of academic achievement, and faculty, staff, and students from around the world, Stanford has developed a strong culture and a diverse, dynamic community. The University’s values include open-minded intellectual inquiry, interdisciplinary engagement, tolerance, and respect. Stanford University operates through a decentralized administrative structure in which the University’s seven Schools – Humanities and Sciences, Earth Sciences, Education, Engineering, Law, Medicine, and the Graduate School of Business – enjoy significant autonomy in deploying their resources flexibly and

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intelligently. Collectively, these schools matriculated 7,018 undergraduate and 9,118 graduate students in 2014-2015. In addition to the Schools, there are numerous research centers, institutes, and laboratories, prominent among them the Stanford Linear Accelerator Center (SLAC), the Hoover Institution on War, Revolution, and Peace, the Stanford Institute for Economic Policy Research (SIEPR), the Institute for International Studies (IIS), and the Hanson Experimental Physics Laboratory (HEPL). Stanford's 15 million square feet of academic, research, administrative, and residential space is located 35 miles south of San Francisco on more than 8,100 acres of land at the northern end of Silicon Valley. Among the University's many distinguished research facilities are the Beckman Center for Molecular and Genetic Medicine, the Center for Clinical Sciences Research, the Clinical Cancer Center, the John C. Blume Earthquake Engineering Center, the Stanford Linear Accelerator Center, the Center for Economic Policy Research, and the Clark Center, which houses bioengineering and biomedical research. Stanford's research program is supported by every member of the Stanford faculty, often in association with graduate and undergraduate student researchers. The University is noted for its focus on interdisciplinary research, which increasingly brings together principal investigators and programs from various scholarly traditions and academic divisions. In 2014-15, Stanford houses more than 5,300 extramurally sponsored projects, and total research funding exceeds \$1.33 billion. Research support is provided by a broad range of federal sponsors, key among them the NIH and NSF, and state, local, private, and industry funding. Two offices within Stanford's central administration house the bulk of the strategic, administrative, and operational functions that support this research enterprise. The Office of Sponsored Research (OSR), provides the life cycle of pre- and financial post-award services to all Stanford schools, centers, and institutes. The Office of the Dean of Research is responsible for research strategy and development, institutional policy, compliance, and the IRB and IACUC committees. Stanford's Office of Technology Licensing (OTL) reports in to the Dean of Research, as do Stanford's many independent research institutes and centers. In addition, OSR leads a comprehensive process to implement and provide on-going enhancement for electronic research administration systems across the University that will streamline the proposal development and submission process, enhance the ability of central, school-based, and departmental staff to manage grants and contracts, and manage certain aspects of financial post-award. This system, Stanford Electronic Research Administration, or SeRA, will utilize business-process mapping technology.

State University of New York – Research Foundation, Albany, New York (USA)

This rotation will encompass the Corporate Office of the Research Foundation, located @ 35 State Street, Albany, NY 12207. The Corporate Office is not a university or college site, but a two-day event to two different campuses will be offered during the fellowship.

The Research Foundation for The State University of New York is the largest, most comprehensive university-connected research foundation in the world. In FY 2013, RF sponsored programs revenues surpassed the \$1 billion mark.

The RF provides essential sponsored programs administration and innovation support services to SUNY faculty, students and staff who perform life-changing research in life sciences and medicine; engineering and nanotechnology; physical sciences and energy; social sciences, and computer and information sciences.

The RF manages SUNY's research portfolio assisting SUNY faculty, students and staff through every step of the research grant process, allowing them to focus on their work and ensuring compliance with university, grant sponsor and government requirements.

The RF protects SUNY's intellectual property and connects business and industry to SUNY faculty to commercialize their inventions for the public good. SUNY ranks among the nation's top patent producers.

The RF offers a full complement of services that fuel innovation and promote entrepreneurship and economic development.

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Aligned with SUNY's Research Innovation Strategy and New York's Innovation Agenda, the RF invests in and helps manage programs that maximize the collective impact of SUNY research.

Please visit us at www.rfsuny.org.

Thomas Jefferson University, Philadelphia, Pennsylvania

Thomas Jefferson University (TJU) is the largest free-standing private health sciences university in Philadelphia. Along with its clinical partner, Jefferson University Hospitals, TJU treats more than 46,000 inpatients and 1,000,000 outpatients every year. TJU consists of six constituent colleges and schools, Sidney Kimmel Medical College, Jefferson College of Graduate Studies, Jefferson School of Health Professions, Jefferson School of Nursing, Jefferson School of Pharmacy, and Jefferson School of Population Health. The University is located on 13 acres and enrolls more than 3,700 future healthcare professionals who receive exceptional education from 3,200 full and part-time faculty nationally and internationally recognized in their fields of expertise.

RESEARCH CENTERS & INSTITUTES CENTER FOR TRANSLATIONAL MEDICINE: The Center for Translational Medicine aims to bridge basic scientific discoveries with physicians' needs for their patients. At the forefront of academic health care, the Center focuses on cutting-edge basic molecular biomedical research and its translation into the most efficient and tailored forms of diagnosis and treatment as well as modes of prevention.

The faculty consists of a multinational team of scientists applying the cutting edge and interdisciplinary techniques to bring the latest scientific discoveries from bench to bedside. Faculty collaborate synergistically with their colleagues from the Cardeza Foundation for Hematologic Research and the Division of Pulmonary & Critical Care Medicine.

The facility, housed within Jefferson's Department of Medicine since 2003, is unique in its commitment to all-encompassing research. Work is "translational" in developing outreach opportunities to bring scientific observations in the Center to clinical investigations in patients. To this end, a range of strategies are used, from developing genetic indicators to aiding physicians tailor drugs and other therapies to individual patients. While much of the research focuses on cardiovascular, blood and pulmonary diseases the faculty and facilities are geared toward helping physicians from all specialties to best serve their patients.

DANIEL BAUGH INSTITUTE for Functional Genomics/Computational Biology: The Daniel Baugh Institute (DBI) for Functional Genomics/ Computational Biology has been established in the Department of Pathology, Anatomy and Cell Biology, to provide an interdisciplinary base for research and education in these rapidly evolving fields. Research interests of the group center on the development and use of quantitative system-wide "omic" datasets towards integrative modeling and computational analysis of the dynamics of biological systems.

DBI's focus is the development of mammalian systems biology to study the multi-scale regulatory networks in the context of adaptation in central autonomic control circuits, dysfunction of cardio-respiratory regulation, alcoholic liver disease and liver repair, and stem cell differentiation. In order to study intra- and inter-cellular networks, we employ genomic and other "omic" technologies to acquire datasets suitable for analyses to identify variables and relationships that provide a basis for modeling and simulation of multi-scale system dynamics. Bioinformatics tools are developed to improve the ability to derive networks, pathways and relationships subserving cellular processes.

Ongoing projects are funded by National Institute of General Medical Sciences, National Heart Lung and Blood Institute, and National Institute on Alcohol Abuse and Alcoholism.

DELAWARE HEALTH SCIENCE ALLIANCE: The Delaware Health Sciences Alliance (DHSA) was established in 2009 with four

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founding partners—Christiana Care Health System, Nemours/Alfred I. duPont Hospital for Children, Thomas Jefferson University and the University of Delaware.

The alliance enables partner organizations to collaborate and conduct cutting-edge biomedical research, to improve the health of Delawareans through access to services in the state and region, and to educate the next generation of health care professionals.

The DHSA's unique, broad-based partnership focuses on establishing innovative collaborations among experts in medical education and practice, health economics and policy, population sciences, public health, and biomedical sciences and engineering.

Pilot grant funding stimulates partnerships on important health issues, which in turn lead to mature research teams with fully funded programs, labs, accelerating translation and development of innovative and impactful educational programs for the next generation of health care leaders. Joint faculty appointments between the academic and clinical institutions in the alliance allow outstanding faculty to have multiple academic homes and also facilitate development of a strong research and education engine for the alliance. With a commitment to improve the health of those in the surrounding region, affiliate institutions throughout the state of Delaware will increase the breadth and depth of the alliance and leverage the expertise that can positively change lives through its impact on prevention, diagnosis, and treatment of disease.

FARBER INSTITUTE FOR NEUROSCIENCES: The Farber Institute for Neurosciences is dedicated to translating advances in basic research into clinical solutions for the millions of people suffering from disorders of the nervous system. The Farber Institute was established with a generous gift from Vickie and Jack Farber of the Farber Family Foundation, Inc., and opened its doors early in 2002. They have witnessed the devastation of neurological disease in their own family and have contributed one of the largest gifts in Jefferson history to support research that helps find the cures.

Farber Institute faculty are drawn from more than a dozen departments throughout the University, including the Department of Neurology and the Department of Neurological Surgery and the recently established Department of Neuroscience. They carry out basic, translational and clinical research designed to understand fundamental mechanisms of the normal and diseased brain and translate that understanding into treatments for neurodegenerative and other devastating disorders.

JEFFERSON COORDINATING CENTER FOR CLINICAL RESEARCH: The Jefferson Coordinating Center for Clinical Research (JCCCR) has provided a vital service for TJU faculty and now is under transformation to the Jefferson Clinical Research Institute (JCRI). By offering faculty clinical research services incorporating the highest standards, JCCCR has allowed TJU to expand its clinical research capabilities, particularly in areas that do not have sufficient research infrastructure. In addition to site-based research, JCCCR has been developing clinical research networks with regional healthcare providers in order to coordinate multicenter studies with external partners. As the newly created JCRI, it will achieve the successful completion of investigator-initiated and industry-sponsored research projects by offering services in project management, contract and budget negotiation, study start-up, and implementation.

JEFFERSON VACCINE CENTER: Jefferson Medical College established the Jefferson Vaccine Center (JVC) in 2007 with the goal of combining and further enhancing its existing interest and expertise in the area of Vaccine research and related areas such as immunology and microbial pathogenesis. The Vaccine Center's mission is to concentrate and enhance existing interests and expertise in vaccine research and the related areas of immunology and microbial pathogenesis.

JVC builds on this strength in basic and translational research and offers faculty and researchers a forum for open discussions and creating a new meeting place in the Philadelphia area for researchers interested in vaccine development.

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SIDNEY KIMMEL CANCER CENTER: The Sidney Kimmel Cancer Center (SKCC) - a National Cancer Institute (NCI) designated cancer center, is home to internationally renowned cancer physicians and research scientists. SKCC was founded in 1991 with approximately 30 investigators in the basic sciences. Today, the SKCC has approximately 150 members that include physicians and scientists dedicated to discovery and development of novel approaches for cancer treatment. The mission of the Cancer Center is to:

- make transformational discoveries of the cellular and molecular biology of the malignant process and the individual's and society's response to it
- effectively translate the latest research discoveries into clinical trials to provide the highest quality of care to all patients including those of diverse ethnic and racial populations
- provide expert and humanitarian care to cancer patients, their families, and those at risk

Cancer treatment at SKCC utilizes cutting edge technology, along with world class therapeutics and the latest clinical trial options. With an emphasis on translational research physicians and scientists aim to translate their latest research discoveries to new treatment options for patients, in a time efficient manner.

Tsinghua University, Beijing (China)

Tsinghua University is a comprehensive research university. At present, the university has 14 schools and 56 departments with faculties in science, engineering, humanities, law, medicine, history, philosophy, economics, management, education and art. The University has now over 25,900 students, including 13,100 undergraduates and 12,800 graduate students. As one of China's most renowned universities, Tsinghua has become an important institution for fostering talent and scientific research.

One of the most important missions of a university's science and technology work is to promote the application and socialization of its technological achievements, and to realize the integration of "industry, education and research". This mission is also the most direct and fundamental embodiment of a university's commitment to society. The General Office for Scientific R&D is the administration organ on R&D management.

Tulane University – Department of Psychiatry & Behavioral Sciences, New Orleans, Louisiana (USA)

Tulane University, founded in 1834, is one of the most highly regarded and selective independent research universities in the United States. Tulane's schools and colleges offer degrees in the liberal arts, science and engineering, architecture, business, law, social work, medicine, and public health and tropical medicine.

The university is a member of the prestigious Association of American Universities, a select group of the 63 leading research universities in the United States and Canada with "preeminent programs of graduate and professional education and scholarly research." Tulane also is ranked by the Carnegie Foundation for the Advancement of Teaching as a university with "very high research activity." Of more than 4,300 higher educational institutions rated by the foundation, Tulane remains in a prestigious category that includes only 2 percent of universities nationwide.

Located in New Orleans, Tulane traces its origins to the Medical College of Louisiana, the Deep South's second-oldest medical school, which was founded in 1834. Tulane has the distinction of being the only university in the United States to have a Medical School, School of Public Health & Tropical Medicine, National Research Primate Center, and a BioSafety Lab

Umea University, Umeå (Sweden)

Umea University is young, established 1965, and is the largest university in northern Sweden with its 32 000 students. Last year we were ranked as the best university for foreign students in Europe. Umea University is a comprehensive university with research spanning from humanities to medical and is particularly strong in plant biology and health. The city of Umea is 700 km North of Stockholm, 63° North, along the coast of the Bothnian Sea. With its 115 000 inhabitants Umea it is the largest city in the North. The centrally placed Grants Office host both pre- and post-award and focus on major national and international (such as EU and NIH) funding agencies. We work closely with the leadership of the university, the faculties/schools as well as individual researchers. A fellow will be given good possibilities to learn about a European university and take part of the daily activities at Grants Office as most of our interactions with researchers are done in English.

University of Alabama in Huntsville

Located adjacent to the Redstone Arsenal, an economic engine of over \$100 billion per year, UAH faculty, staff, and students are able to conduct research side by side with world-class experts from NASA's Marshall Space Flight Center, the U.S. Army, the Missile Defense Agency, the Defense Intelligence Agency, and other important Department of Defense partners. UAH regularly ranks among the Top 20 Universities in research funded by NASA and by the Department of Defense, but UAH also performs cutting-edge research for the National Science Foundation, the National Oceanic and Atmospheric Administration, the Department of Energy, and the National Institutes of Health. As the anchor tenant of Cummings Research Park, the second-largest corporate research and technology park in the United States, UAH collaborates with over 285 high-technology companies serving the U.S. Aerospace and Defense sectors, as well as scientists and entrepreneurs at the HudsonAlpha Institute for Biotechnology.

University of Arizona, Tucson, Arizona

Established in 1885, the University of Arizona is the first university in the middle of the Sonoran Desert, is the state's super land-grant university, and has two medical schools. The UA is a leader in research, bringing more than \$580 million in research investment each year, and ranking 19th among all public universities. The UA is advancing the frontiers of interdisciplinary scholarship and entrepreneurial partnerships and is a member of the Association of American Universities, the 62 leading public and private research universities. It benefits the state with an estimated economic impact of \$8.3 billion annually.

Establishing Arizona's first university in the middle of the Sonoran Desert was a bold move. But our founders were fearless, and we have never lost that spirit. To this day, we're revolutionizing the fields of space sciences, optics, biosciences, medicine, arts and humanities, business, technology transfer and many others. Since it was founded, the UA has grown to cover more than 380 acres in central Tucson, a rich breeding ground for discovery.

Where else in the world can you find an astronomical observatory mirror lab under a football stadium? An entire ecosystem under a glass dome? Who else is bringing back samples from asteroids? Visit our campus, just once, and you'll quickly understand why the UA is a university unlike any other.

As a leading-edge public research university, we're inspired to explore humanity's most fundamental questions—about science, medicine, the arts, and business. Our faculty includes members of esteemed national academies, Pulitzer and Nobel Prize winners, White House Champions of Change and celebrated thought leaders in numerous disciplines. We are leading projects that will change how we see the world, such as the OSIRIS-REx mission, which will scoop samples from a near-Earth asteroid in 2020.

University of Arkansas for Medical Sciences

UAMS, with its intersection of education, research, and clinical programs, brings a unique capacity to lead health care improvement in Arkansas. Among its assets for leadership are its status as the only academic health center in the state, its statewide network of centers for public education and clinical outreach, its emphasis on population health, and its leadership in health informatics and statewide information technology. In addition, UAMS has a unique capacity for translational research – speeding the rate at which research can inform clinical care and health improvement

University of Bern, Switzerland

The University of Bern (UBERN) is a public university established in 1854. With 17,500 students and 2,600 PhD students, it is currently the third largest university in Switzerland. It has 8 faculties and more than 150 institutes. The UBERN Grants Office, located within the Vice-Rectorate Research, provides researchers with information, personal guidance and administrative support for the acquisition and management of national and international funding. It is very experienced in pre- and post-award support for EU grants and has been involved in projects since the Third Framework Programme. For the Seventh Framework Programme and Horizon 2020, this amounts to about 130 and 45 grants, respectively. These include basic and applied, single-PI and collaborative projects as well as individual fellowships and fellowship networks. The Grants Office also hosts the Euresearch Regional Office for the Canton of Bern. The Regional Office is part of the Swiss information network "Euresearch", which provides advice on European research and innovation programmes for anyone wanting to carry out a research project in Switzerland. The Grants Office is less experienced with US Federal grants but has a large NIH main award and several subawards from various funders.

University of California - San Francisco, San Francisco, California (USA)

UCSF is the only member of the University of California system devoted exclusively to the health sciences, and is renowned for quality of patient care, education and research.

The mission of the Office of Sponsored Research (OSR) is to promote, support and grow the research, clinical and education activities at UCSF. We work actively with our faculty and department staff to successfully apply for a variety of research and other funding. For fiscal year ending 6/30/2014 we submitted over 5,500 proposals totaling approximately \$1.6 billion.

The OSR staff of 100+ is diverse and active, coming from a great variety of different academic and professional backgrounds. We are fortunate to be located in beautiful San Francisco, California and also work together with our colleagues at our sister campus Berkeley as well as Stanford University in Palo Alto. For more information please visit <http://osr.ucsf.edu/>

University of Central Florida, Orlando, Florida

The University of Central Florida is located in beautiful Orlando, Florida. We are conveniently located within an hour of Disney World, Universal Studios, Cocoa Beach, Kennedy Space Center, and so much more. There is a lot to do when you aren't busy learning about our research and commercialization programs here at UCF. UCF has a very rich history in playing a supporting role in the development of research administration as a profession. UCF is the home of the first successful fully online master's in research administration program. UCF hosts the annual Florida Research Administration Conference (FRAC) each January with world renowned thought leaders serving as speakers, as well as agency updates from US Federal funding agencies. UCF is a Space Grant institution and has a sponsored programs portfolio of about \$140,000,000 with major funding from NASA, DOD, NSF, NIH, NIJ and many other federal, corporate, and foundation sponsors. The sponsored programs office and research compliance and integrity programs are located within the Office of Research and Commercialization (ORC). Taking research from the laboratory to the marketplace is a major focus of the UCF ORC. We have a robust incubator system to launch new businesses and we always have an eye to how UCF can benefit the economic development of the community. Members of UCF ORC play active roles at the

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national level through NCURA, INORMS, SRA, and the Federal Demonstration Partnership. Join us to broaden your knowledge of research administration and management while you visit the University of Central Florida, the second largest university in the United States located in sunny Orlando, Florida!

University of Chicago, Chicago (USA)

The University of Chicago is an intellectual hot bed of scientific leaders that includes disciplines from art to medicine. Its student population is comprised of 9500 graduate and professional students (62.5%) and 5700 undergraduates from more than 100 countries. UChicago received \$450M in sponsored funding for Fiscal Year 2014 from a wide variety of federal, non-federal, for-profit and international sponsors. UChicago is engaged with a variety of affiliate organizations, including Argonne National Laboratory through UChicago Argonne LLC and Fermi National Accelerator Laboratory through Fermi Research Alliance, LLC. In July 2013, UChicago formed an affiliation with the Marine Biological Laboratory in Woods Hole, Mass., aimed at strengthening both institutions' missions of leadership and innovation in scientific research and education.

The University of Chicago is located in the heart of Hyde Park in Chicago, Illinois. Our central location and renowned faculty and researchers make the University of Chicago an ideal location for any perspective Fellow to visit.

The University of Chicago will provide an office space in the central research administration office, University Research Administration (URA) located on the south side of the campus. Exposure to our electronic research administration data and routing system (AURA) will provide an in-depth look at our decentralized office and demonstrate our close cooperation with department staff who serve our researchers directly. The Fellow will participate in local meetings and campus-wide meetings to experience the full Chicago-style setting. Trips to some of the additional research-intensive universities nearby may be included.

Additional information may be found at: <http://www.uchicago.edu>

University of Evansville

Since its inception, the University has enjoyed a strong relationship with the United Methodist Church, sharing with it a commitment to inclusiveness. Students savor a sense of belonging on campus and appreciate the significance of their personal and professional behavior. Our 2,140 students from 55 countries and 44 states experience a distinctive curriculum built on exposure to great ideas, timeless themes, significant questions and multiple perspectives. Faculty members from both the main campus in Evansville, Indiana and Harlaxton College in Grantham, England are passionate about teaching, and preparing students for success in whatever directions their careers take them. <https://www.evansville.edu/>

University of Helsinki, Helsinki (Finland)

The University of Helsinki, established in 1640, is the most versatile university in Finland. It includes eleven faculties: Agriculture and Forestry, Arts, Behavioural Sciences, Biosciences, Law, Medicine, Pharmacy, Science, Social Sciences, Theology, and Veterinary Medicine. The University has ca. 36 500 students and 7 900 employees. The activities are located on four campuses <http://www.helsinki.fi/inbrief/index.html>. The University of Helsinki has regularly been ranked among top 100 best universities on worldwide ranking lists and it is a founding member of the LERU (League of European Research Universities).

The Research Services of the University of Helsinki support researchers during the full lifecycle of a research project, post-award financial services are excluded. The services provide support and advice related to planning, funding, proposal preparation, negotiation, legal aspects and business collaboration. Expertise in innovation and commercialisation is provided by Helsinki Innovation Services. Services cover both international and domestic funding

sources, with strong experience on European Commission funding.

As a participant of NCURA Global Fellowship program you will meet the personnel from the whole Research Affairs at the university's central administration. Meetings and programme will be designed to meet the interests of the visitor. Further, depending on the fellow's field of interests, there is also possibility to include visits to faculties and/or separate institutes. Visit our university <http://www.helsinki.fi/university> and the research services http://www.helsinki.fi/tutkimuksen-toimiala/organisation_eng.html

University of Illinois at Urbana-Champaign, Champaign, Illinois

Established in 1867, the University of Illinois at Urbana-Champaign is a world leader in research, teaching, and public engagement. The campus attracts roughly \$700 million dollars a year in external research and is a top recipient of funding from the National Science Foundation. Home to just over 45,000 students, the campus is host to a diversified set of scholars and students alike and enjoys a comprehensive listing of academic disciplines.

University of Innsbruck, Innsbruck, Austria

The University of Innsbruck is a public university. The University was founded in 1669 and is the biggest and most important research and education institution in western Austria, today comprised more than 28.000 students and more than 4.500 staff and faculty members. Located in the heart of the Alps, the University of Innsbruck offers the best conditions for successful research and teaching, and international rankings confirm the University's leading role in basic research. <http://www.uibk.ac.at>

In such a productive environment 16 faculties provide a broad spectrum of programs in all fields of study. In order to promote international exchange in research and teaching, the University collaborates with numerous international research and education institutions.

In 2014 the University of Innsbruck reached 54 Mio USD of external funding. Together with our scientist this amount is handled by the project.service.office where a fellow will be hosted. The project.service.office is the one-stop-shop for support and administrative help for third party funded projects and is directly reporting to the Vice-Rector for Research.

The project.service.office has the following tasks:

- designing project ideas
- finding the best suitable funding opportunity
- support to the preparation of project proposals and their successful submission
- legal management (preparing and writing contracts)
- implementation and administration process
- proposals for GMO and animal testing
- protection and exploitation of intellectual property (IP)
- entry and residence permit in Austria for researchers from third countries

<http://www.uibk.ac.at/projekt-service/>

The fellow can expect to see the various working fields of our office depending on his or her interests. We are an active team of 11 people that is working closely together.

University of Kansas, Lawrence, Kansas

The University of Kansas, one of only 34 U.S. public institutions in the prestigious Association of American Universities, is a major research university with a distinguished record of research collaboration promoted through independent, multidisciplinary research centers that focus on common themes. Research activity on the Lawrence campus is overseen by the Office of Research, and the KU Center for Research administers research grants and contracts.

University of Kansas Medical Center Research Institute, Inc., Kansas City, Kansas

The University of Kansas Medical Center Research Institute, Inc. (KUMCRI) is a private, not-for-profit 501(c)(3) corporation established to promote and support medical research and faculty invention disclosures. Established by the University of Kansas Medical Center in 1992, the Research Institute administers federally-funded and privately-funded research projects and Clinical Trials within the University of Kansas Medical Center. The KUMC Research Institute consists of five Divisions and one Center:

- Office of Legal Affairs which is responsible for the legal review and negotiation of all research related agreements for the KUMCRI on behalf of the University of Kansas Medical Center and its affiliated entities and foundations.
- Division of Clinical Research Administration which is responsible for all extramurally funded clinical research.
- Division of Finance is responsible for the management of all funds provided by extramural research grants and contracts, the development and management of KUMCRI operating budgets, oversight of all accounting functions for the KUMCRI and related entities, and the oversight of all properties owned or leased by the KUMCRI.
- Division of Sponsored Programs Administration (SPA). The two major functions of SPA are: (a) assisting faculty in the proposal development process (Pre-Award), and (b) monitoring grant expenditures when awarded (Post-Award).
- The Division of Administrative Services provides administrative support to the Executive Director and is responsible for the operation of Human Resources for KUMC Research Institute employees
- KU Innovation and Collaboration (Serving KU including KUMC) was created for the purpose of partnering with corporations and bringing KU innovation to the marketplace.

University of Kent, Canterbury (United Kingdom)

The University of Kent is a public research intensive university based in Canterbury in the south-east of England not far from London. Kent has additional campuses at Medway in Kent and Brussels in Belgium; as well as centres in Paris, Rome and Athens. It has broad subject coverage in 20 schools arranged in the three faculties of Social Sciences, Sciences, and Humanities (including arts) comprised of around 850 faculty members in total.

The research funding portfolio is mid-range for the UK at about \$40m which comes from a wide variety of sources including UK Research Council, UK Government, EU Framework, Charity and Industry.

The 25 Research Services staff are mainly based at the Canterbury campus but there is also an office at the Medway campus. The remit includes: research development, contracts, post-award, research policy, systems, assessment, ethics and governance.

The office has previously hosted visitors and would develop a tailored structured programme to suit the needs and development objectives of the visiting fellows. It is anticipated that the fellow would be based within the Research Services office in Canterbury, but would be likely to include visits to the various schools and their research administration staff and academic faculty.

There are accommodation options in and around campus or in the UNESCO world-heritage site half an hour walk away

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in the centre of Canterbury. The region offers a multitude of historical, cultural and activity options including the 1400-year-old cathedral, castles, theatres, museums and art galleries, wildlife parks and zoos; and of course London is just an hour away.

See www.canterbury.co.uk for more information about things to see and do in the local region and www.kent.ac.uk for further details of the university.

University of Maryland – Baltimore, Baltimore, Maryland (USA)

It is my pleasure to accept NCURA's invitation for the University of Maryland, Baltimore (UMB) to participate in the NCURA Global Fellowship Program.

With 6,249 students and 7,652 faculty members and staff, UMB is comprised of six professional and graduate schools: Dentistry, Law, Medicine, Nursing, Pharmacy, and Social Work. Sponsored research at UMB totaled \$500+ million in Fiscal Year 2014, with grants and contracts from a full range of federal, state, local government, non-profit, and corporate sponsors. Centers and Institutes housed within the University's Schools include the Center for Vaccine Development, Greenebaum Cancer Center (an NCI-designated Cancer Center), Institute of Human Virology, Center for Health and Homeland Security, Center for Stem Cell Biology and Regenerative Medicine, Institute for Genome Sciences, Maryland Poison Center, Center for Vascular and Inflammatory Diseases, Computer-Aided Drug Design Center, Center for Nanomedicine and Cellular Delivery, Center for Integrative Medicine, Center for Health Policy & Health Services Research, and Center for Dispute Resolution.

The Office of Research and Development combines the areas of Sponsored Programs Administration (SPA), the Office of Technology Transfer, the Center for Clinical Trials and Corporate Contracts, and Global Health Initiatives and International Collaborations. Additionally, the Chief Enterprise and Economic Development Officer (CARO) and Vice President provides this office with a direct link to the University of Maryland BioPark. A Fellow at UMB would have the opportunity to explore pre-award research administration functions, patent and technology issues, corporate contracting, university interaction with start-up biotechnology companies, and the ever-changing field of international research initiatives and collaborations all within the same office.

SPA works very closely with our post-award financial office, Sponsored Projects Accounting and Compliance (SPAC), giving a Fellow an opportunity to see how a public university of this size handles post-award matters including financial award set up, financial and effort reporting, invoicing, and compliance monitoring. For additional research compliance exposure, the Fellow could have access to the Human Research Protections Office (HRPO), the Research Integrity Office, Environmental Health and Safety, and the Animal Care and Use Committee.

Department Administrators within the various schools play an important role in research and grants administration at UMB and during the Global Fellow's tenure opportunities will be provided to see firsthand the role and responsibilities of department administrators in assisting and facilitating the preparation and submission of proposals and the post award management of grant and contracts.

UMB researchers engage in critical translational research studies, with nearly 300 pharmaceutical and biotech companies conducting clinical trials and research projects with UMB faculty. In Fiscal Year 14 alone, 61 new patents were issued on UMB technologies, and 150 licenses are currently active in the marketplace. A Fellow at UMB would be able to learn about the corporate contracting process from the proposal phase to negotiations and award all the way through the licensing of resultant technologies.

In October 2005, UMB established a 10-acre BioPark which brings additional laboratory and office space to the area

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and promotes collaborative and innovative research opportunities among biotechnology companies and the University. The BioPark houses research services including animal models, cell-based services, and clinical trial services, and companies with drug, diagnostic, and device experience. To connect with both the surrounding West Baltimore and UMB communities, the BioPark is host to job training, outreach, and educational entities including the Baltimore City Community College's Life Sciences Institute and the UMD Robert H. Smith School of Business. An exciting current initiative for the BioPark and UMB is the Maryland Proton Treatment Center, a state-of-the-art facility for radiation therapy that is only one of 9 such facilities in the nation.

Specific educational experiences for a Fellow at UMB can be tailored to that individual's background and interests and could include:

- Sitting in on negotiations of corporate contracts for investigator initiated research or clinical trials
- Assisting with the review and electronic System-to-System submission of Federal grant proposals using Coeus
- Sessions with UMB's clinical trial billing analysis team to learn about budgeting and compliance issues unique to clinical trials in the U.S.
- Sessions with the Global Health Initiatives team to learn about UMB's extensive international and global projects including research, training and technical assistance as well as learning all the nuances of how to negotiate Memorandum of Understanding with various international entities including government agencies, foundations and academic entities
- Tour of the BioPark including meeting with staff from biotechnology companies
- Tours of University laboratory space such as Clinical Simulation Labs in the Schools of Nursing and Dentistry
- Tours of clinical spaces used by UMB faculty at the University of Maryland Medical System, UM Dental School, and/or the Baltimore VA Hospital
- Meeting with UMB faculty and research staff to discuss research areas of interest
- Learning how UMB drafts and reviews various types of agreements ranging from outgoing subcontracts to confidentiality agreements
- Learning business processes within the pre- and post-award offices from the proposal phase to closeout

- Meetings with staff from Human Research Protections Office (HRPO), the Animal Care and Use Committee, Environmental Health and Safety, Research Integrity Office, and University Counsel
- Tutorials of UMB's management information systems for tasks ranging from proposal development and approval, financial functions, research compliance, and reporting
- Discussing internal policies and procedures that address Federal, State, and Local Regulations such as Export Controls, Cost Standards, Patents, and Intellectual Property
- Shadowing Departmental and School Research Administrators
- A visit to the National Museum of Dentistry, located on campus
- Viewing UMB's interaction with the West Baltimore community by observing on-going sponsored collaborations

ORD supports its staff members in their participation in NCURA. We are fortunate to have multiple members in our office who actively participate in NCURA and volunteer at both the national and regional levels. Our support ranges from attendance at annual meetings to various Program committee members and past chairs, membership on the Professional Development Committee and regional steering committees, and past regional officers. We also enthusiastically participate in presenting various topics at national, regional, and PRA meetings. We have to our credit one current member of the Executive Leadership Program and three graduates of and one former mentor of the Leadership Development Institute. Although UMB will name one main contact person for a Fellow, there will be no shortage of enthusiastic NCURA members both in this office and elsewhere within the University who will be eager to

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extend their knowledge and a warm welcome to a Fellow at UMB. Additionally, SPA's Assistant Director was selected to participate as an NCURA/EARMA Fellow for the 2011 call and completed her visit in March 2012. This participation gives UMB a unique perspective into how to give a Fellow the best possible experience.

In addition to the educational opportunities available to a Fellow at UMB, there are a host of cultural, historical, and local travel opportunities. Baltimore has a rich and diverse cultural and social environment which includes offerings such as the Walters Art Gallery, American Visionary Art Museum, Hippodrome Theatre, National Aquarium in Baltimore, Maryland Science Center, and the Inner Harbor. The city also has two major league sports teams whose stadiums are within walking distance from the University — the Baltimore Ravens (football) and the Baltimore Orioles (baseball). For the history buff, Baltimore has an abundant number of historical sites reflective of its important role in many pivotal events and issues in American history. Finally, Baltimore is perfectly located for a Fellow who may wish to see more of the U.S. while participating in the Program. A relatively short train or car ride will take them to Washington, DC, Philadelphia, New York City, or Richmond.

The University of Maryland, Baltimore, and specifically the staff within the Office of Research and Development, would love to host an NCURA Global Fellow to show that individual first-hand how a US public university conducts its research administration within the context of disciplines ranging from law to medicine, in an international community, and in collaboration with enterprising initiatives. ORD will commit the necessary workspace, Internet access, and assistance in locating housing options to the Fellow. As a chosen site for the NCURA Global Fellowship Program, we look forward to creating a structured program for the Fellow that would include appropriate meetings and other hands-on experience as well as time to reflect upon experiences.

University of Maryland Center for Environmental Science

The University of Maryland Center for Environmental Science is the premier research and educational institute working to understand and manage our world's natural resources. From the Appalachian Mountains to the Arctic, from fisheries to climate change, we pursue solutions to improve people's lives and our natural world and train the next generation of science leaders.

University of Melbourne, Melbourne, Australia

The University of Melbourne is a public-spirited institution that makes distinctive contributions to society in research, learning and teaching and engagement. It's consistently ranked among the leading universities in the world, with international rankings of world universities placing it as number 1 in Australia and number 33 in the world (Times Higher Education World University Rankings 2014-2015). The University attracts and cultivates the best and brightest researchers from around the world. We collaborate with industry, other institutions and research organisations, the community, government and not-for-profit organisations to achieve positive research outcomes with global impact. Learn more about research and research administration at the University by visiting: <http://research.unimelb.edu.au/about.html>

University of Miami, Coral Gables, Florida

Whether on our picturesque Coral Gables campus, in the pioneering laboratories at our medical school, or at our world-class marine and atmospheric science hub on Biscayne Bay, our diverse community of scholars and students is bettering the world in every discipline, from architecture to marine zoology. With 11 colleges and schools, dozens of centers and institutes, and more than \$330 million in sponsored research, the U is a research powerhouse.

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President Julio Frenk, who became UM's first Hispanic president in August 2015, articulated that the institution's location in Greater Miami, "is the gateway to Latin America and the Caribbean." explaining that the United States needs a great university with a "southward, eastward, and westward orientation embracing the entire globe but that is very focused to a part of the world that is not always as present." An example of the University's global involvement was hosting former President Clinton's Global Initiative in 2010.

For the fifth year in a row the U has ranked in the top 50 in U.S. News & World Report's annual "America's Best Colleges" issue. In the 2014 report, UM is ranked No. 47 out of 281 institutions nationwide and remains the No. 1 school in Florida. Once again, The Princeton Review named UM a Best Southeastern College in 2014, and ranked it No. 3 for Race/Class interaction.

The University of Miami is ranked No. 193 of 400 top world universities by the Times Higher Education, which bases its 2012-2013 World University Rankings on teaching, research, knowledge transfer, and international outlook.

UM also hosts the Global Executive MBA program taught entirely in Spanish, for executives in Latin America as well as Spanish-language management certificate programs and a Latin American Health Care Compliance Certificate Program, the Center for Hemispheric Policy and the Global Institute for Community Health and Development.

In short, we believe that we can offer a great environment as a Host Institution for Research Administrators. UM has the upward momentum.

University of Michigan, Ann Arbor, Michigan (USA)

The University of Michigan is one of the largest institutions of higher education in the United States in terms of annual research expenditures (approx. \$1.3B). As a complex and multi-faceted organization, there are plenty of opportunities to learn about every aspect of research administration at U-M (e.g., we have dedicated offices for pre-award, post-award, audit, compliance, and technology transfer). The size of U-M 's research infrastructure also presents frequent opportunities to learn about policy development and change management. And Ann Arbor, Michigan, where U-M is located, is a great college town full of cultural and entertainment options.

University of Montana, Missoula, Montana (USA)

Nestled in the heart of western Montana's stunning natural landscape, the University of Montana is a place where top-tier students, educators and researchers from across the country and around the globe come and thrive. UM is located in Missoula, Montana's second-largest city with a population of 80,000 residents. The University draws a diverse population to Missoula and helps cultivate an educated, engaged and vibrant community. Roughly 15,000 students attend UM, a comprehensive research university, where they receive a world-class education in a broad range of subjects, including graduate and postdoctoral study and professional training.

The Office of Research and Creative Scholarship supports the innovative, creative and entrepreneurial endeavors of UM faculty, students and regional business partners from the initial stages of finding funding opportunities and making contact with appropriate university offices and people through award close-out and creation of new companies. Reporting directly to the Vice President for Research and Creative Scholarship, the Office of Research and Sponsored Programs (ORSP) is a combined pre/post office of 14 individuals that administers approximately \$58 million in external funding each year.

Visit the University of Montana at www.umt.edu

University of North Carolina Wilmington, Wilmington, North Carolina (USA)

The University of North Carolina Wilmington, the state's coastal university, is dedicated to learning through the integration of teaching and mentoring with research and service. Our powerful academic experience stimulates creative inquiry, critical thinking, thoughtful expression and responsible citizenship in an array of high-quality programs at the baccalaureate and master's levels, and in our doctoral programs in marine biology and educational leadership. Substantial research activity, combined with our hallmark teaching excellence and moderate size, advances distinctive student involvement in faculty scholarship. We are committed to diversity and inclusion, affordable access, global perspectives, and enriching the quality of life through scholarly community engagement in such areas as health, education, the economy, the environment, marine and coastal issues, and the arts.

Link to UNCW webpage: www.uncw.edu

Link to UNCW Research webpage: www.uncw.edu/research UNCW is one of 16 sister schools in the UNC state system.

The Fellow will have a planned rotation through pre-award, post award (both financial and non-financial accounting) and compliance office. If Fellowship is planned to coincide with our Statewide SPARC (Sponsored Programs and Regulatory Compliance) meetings, Fellow will be invited to attend the meeting held in Chapel Hill, North Carolina.

University of Nairobi, Nairobi, Kenya

University of Nairobi is the pioneer institution of University education in Kenya and the region established under the Universities Act 2012 of the laws of Kenya and the University of Nairobi Charter. The only institution of higher learning in Kenya for a long time, UoN responded to the national, regional and Africa's high level manpower training needs by developing and evolving strong, diversified academic programmes and specializations in basic sciences, applied sciences, technology, humanities, social sciences and the arts. UoN College of Health Sciences was established in 1968 and graduates annually 280 doctors which is more than half of all Kenyan doctors introduced into the workforce each year. CHS is one of the six colleges of UoN and a premier health training institution in the region. It comprises of the schools of Medicine, Pharmacy, Dental Sciences, Nursing Sciences, Public Health; Centre for HIV Prevention and Research (CHIVPR), University of Nairobi Institute of Tropical and Infectious Diseases (UNITID), Kenya Aids Vaccine Initiative - Institute of Clinical Research (KAVI-ICR), Africa Coordinating Centre for Abandonment of Female Genital Mutilation (ACCAF) and The East African Kidney Institute (EAKI).

University of Pennsylvania, Philadelphia, Pennsylvania (USA)

The University of Pennsylvania (Penn) is one of the nation's premier research universities, with more than \$700 million in annual research and development expenditures. Penn's research portfolio is both broad, with active research programs in all 12 schools, and deep, with particular core competencies in biomedical sciences, basic sciences and mathematics, engineering, and business. Penn research is sponsored by a broad range of federal agencies including the National Institutes of Health, the National Science Foundation, the Department of State, the Department of Energy, and the Department of Defense to name a few. Sponsored Research at Penn is centrally managed through the Office of Research Services, which will serve as the host location for this fellowship opportunity.

Penn is located on a compact urban campus in Philadelphia, Pennsylvania. In addition to rich touristic opportunities locally, Philadelphia is halfway between New York, NY and Washington, DC.

University of Rochester, Rochester, New York

The University of Rochester is one of the country's top-tier research universities. Our 158 buildings house more than 200 academic majors, more than 2,000 faculty and instructional staff, and some 10,500 students—approximately half of whom are women.

Learning at the University of Rochester is also on a very personal scale. Rochester remains one of the smallest and most collegiate among top research universities, with smaller classes, a low 10:1 student to teacher ratio, and increased interactions with faculty.

Founded as “an institution of the highest order” and guided by the motto *Meliora* or Ever Better, the University of Rochester will help solve the greatest challenges of the 21st century by:

- Accelerating our progress as an international leader in sciences, engineering, social sciences, health science, business, and music.
- Empowering our students to fulfill their academic and professional passions in a University that is diverse, welcoming, and inclusive for all students, faculty, and staff.
- Creating innovative connections among education, humanities, music, the social sciences, science, engineering, and health science.
- Strengthening support for a dynamic faculty dedicated to teaching, mentoring, research, clinical care, and the creative and performing arts.
- Serving our community of alumni and friends through imaginative programs that enrich their lifelong relationship with the University and that expand our collective contributions to the world.
- Embracing our leadership position in Rochester and the nation by making our community a model for partnership among academic, civic, cultural, health care, and business organizations.

University of Southern Denmark, Odense (Denmark)

The University of Southern Denmark (Syddansk Universitet, SDU) is Denmark's 3rd largest comprehensive university, with c. 27,000 students and a staff of c. 4,000, covering all disciplines. SDU's main campus is situated in Denmark's 3rd largest city, Odense, but has campuses throughout southern Denmark, and in Copenhagen and even in northern Germany. With almost 20% of its student body and a growing proportion of its staff coming from abroad, SDU has a distinct international profile. SDU is currently transforming the city of Odense when SDU's Faculty of Health Sciences and Odense University Hospital, the workplaces for some 15,000 people, are moving 5 miles to SDU's main campus in the biggest infrastructure project ever in Denmark, expected to be completed in 2018-20.

SDU successfully strives to grow and develop its research portfolio and have more than doubled its external income for research in less than 10 years. One example is that SDU recently attracted Denmark's first prestigious Max Planck Center. External research funding is diverse, and includes national Danish public research councils, EU Commission framework program (Horizon 2020), US funding from e.g. the NIH, but SDU's particular strength is funding from private foundations and charities. Research support is distributed but well-coordinated, and currently in a phase of rapid development.

Odense—founded during Viking times—is a charming city of old and new, the birth town of storyteller Hans Christian Andersen and composer Carl Nielsen. The city is situated on the island of Funen, famous for its beautiful countryside and being the epicenter of good food in Denmark. Finally, Odense is ideally situated for exploring Denmark and northern Europe. Within 2 hours travel time, it is possible reach almost every point in Denmark, as well as southern Sweden and

northern Germany.

University of Southern Maine, Portland, Maine (USA)

The University of Southern Maine is northern New England's outstanding public, metropolitan university, dedicated to providing students with a high-quality, accessible, affordable education. From our campuses in Portland, Gorham, and Lewiston-Auburn, USM offers baccalaureate, master's, and doctoral programs, providing students with rich learning opportunities in the arts, humanities, politics, health sciences, business, mass communications, science, engineering, and technology. The University is comprised of five academic units: College of Arts, Humanities, and Social Sciences, College of Management and Human Service, College of Science, Technology, and Health, Lewiston-Auburn College, and University of Maine School of Law. For FY 13, our annual grant and contract expenditure activity exceeded \$31M.

University of Tennessee, Knoxville, Tennessee (USA)

The University of Tennessee, Knoxville is one of the oldest public universities in the country, getting its start in 1794 as Blount College, two years before Tennessee became a state. Today, it is the flagship of the University of Tennessee System. As the preeminent research-based, land-grant university in the state, UT embodies the spirit of excellence in teaching, research, scholarship, creative activity, outreach, and engagement attained by the nation's finest public research institutions.

Our nearly 28,000 students are enrolled in over 300-degree programs across 11 colleges. Because college is also about growing culturally and becoming part of a greater community, UT offers more than 400 active clubs and organizations. The campus, with over 250 buildings, is currently undergoing a \$1 billion renovation with projects that include a new student union, science and laboratory facilities, and housing and dining structures.

The faculty, staff, and students at UT are working steadily toward a common goal—to join the ranks of the nation's Top 25 public research universities. The university holds both the Research University (very high research activity) classification and the elective Carnegie Community Engagement Classification from the Carnegie Foundation and NERCHE. The recently launched Experience Learning initiative transforms the educational experience by giving them opportunities to be involved in civic engagement, to solve complex real-world problems, and to contribute to the welfare of their communities as part of their regular course work.

Another key factor in UT's journey to the Top 25 is the rich research community in East Tennessee. The university enjoys a strong partnership with the Oak Ridge National Laboratory which generates more than \$17 million annually in sponsored research. As a result of the UT-ORNL partnership, there exist five joint institutes which are designed to bring together the strengths of both institutions to conduct world-class research. This is highlighted through our Governor's Chair Program, which attracts top scientists to enhance the unique research partnership that exists between UT and the nation's largest multi-program laboratory. UT-ORNL also has a Joint Faculty Program with over 180 faculty having appointments and research privileges at both facilities. UT is one of three universities in the Eastman Innovation Network, which involves a research agreement to support research endeavors between Eastman Chemical Company scientists and UT faculty and students. These initiatives and more have resulted in approximately \$179 million in annual research expenditures for UT.

As a community, Knoxville has been voted one of the best cities to relocate to in the U.S. Nestled in the foothills of the Great Smoky Mountains, it boasts 86 miles of greenways and trails within the city. Because Knoxville is built on the banks of the Tennessee River, there exists a strong blueway community of paddlers, sailors, and boaters. East Tennessee also enjoys a vibrant music, film, and art scene.

University of Texas MD Anderson Cancer Center, Houston, Texas (USA)

The University of Texas M. D. Anderson Cancer Center (MD Anderson) is one of fifteen components of the University of Texas System which includes nine academic institutions and six health institutions. MD Anderson has been consistently ranked the #1 cancer center in the US for the last 10 out of 12 years and a global leader in cancer research and treatment. Our reported annual research expenditures of \$670 million during each of the last three fiscal years include externally and internally funded research which includes clinical trials.

The prospective fellow will be aligned with a point of contact and a structured engagement to expose the fellow to the various facets of research administration practices at MD Anderson. This will include offering the prospective fellow opportunities to interact with members of the Office of Research Administration, Office of Sponsored Projects, Grants & Contracts, Office of Clinical Research Finance, Research Finance and others central functions supporting the research enterprise at MD Anderson. We expect the experience to offer the prospective fellow a comprehensive engagement.

University of Texas MD Anderson Cancer Center - Department of Experimental Therapeutics, Houston, Texas (USA)

The Department of Experimental Therapeutics is leading the effort to coordinate all stages of the therapeutic discovery and development process. Our initiative is to design new, more effective and specific drugs with less toxicity, targeted for individualized therapy and accelerate the delivery of these new drug therapies from the research bench to the patient's bedside.

Our mission begins with hypothesis-driven research that identifies and validates targets; continues with the discovery, development and design of biological therapies and drug agents; and is followed by pre-clinical and clinical trials – with each step working toward the goal of personalized medicine.

The team effort between basic researchers, clinicians and translational researchers is a "three-legged stool" of successful personalized cancer treatment – each leg is necessary to achieve the desired balance – and as MD Anderson Cancer Center seeks to improve the care of its patients by expanding its research focus into targeted therapies and capitalizing on the unprecedented opportunities presented by recent scientific advances in genomics and molecular biology, the faculty of the Department of Experimental Therapeutics will be there to translate this research into more effective, less toxic, personalized treatment and prevention strategies.

Our vision is nothing short of curing cancer.

University of Tyumen

The University of Tyumen (UTMN), also known as Tyumen State University, is established in 1930. It is one of the top 21 universities of Russia in the elite 5-100 program of the Russian government. The university is comprehensive. The number of students is more than 20,000. There are several new departments to be established in 2017-2019 including the School of Advanced Studies (sas.utmn.ru/en/) and the School of Environmental and Agricultural Biology (X-BIO) (<https://www.utmn.ru/en/media/news/project-5-100/325449/>). UTMN pays much attention to developing partnerships with the U.S. universities. It participated in several university partnership programs of the U.S. Department of Education, IREX and the Eurasia Foundation. Dr. Andrei Tolstikov, Vice Rector for Research and International Affairs is the member of NCURA since 2016 and hosted two NCURA members in 2016-2017. Tyumen is the first Russian city in Siberia, established in 1586. Nowadays Tyumen is the capital of the largest oil and gas

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producing region of Russia. The south of the Tyumen region is agriculture focused. Tyumen was several times named the city with the highest quality of life in Russia. www.utmn.ru/en/

University of Washington, Seattle, Washington

Role and Mission of the University

Founded 4 November 1861, the University of Washington is one of the oldest state-supported institutions of higher education on the Pacific coast. The University is comprised of three campuses: the Seattle campus is made up of sixteen schools and colleges whose faculty offer educational opportunities to students ranging from first-year undergraduates through doctoral-level candidates; the Bothell and Tacoma campuses, each developing a distinctive identity and undergoing rapid growth, offer diverse programs to undergraduates and to graduate students.

The primary mission of the University of Washington is the preservation, advancement, and dissemination of knowledge. The University preserves knowledge through its libraries and collections, its courses, and the scholarship of its faculty. It advances new knowledge through many forms of research, inquiry and discussion; and disseminates it through the classroom and the laboratory, scholarly exchanges, creative practice, international education, and public service. As one of the nation's outstanding teaching and research institutions, the University is committed to maintaining an environment for objectivity and imaginative inquiry and for the original scholarship and research that ensure the production of new knowledge in the free exchange of facts, theories, and ideas.

To promote their capacity to make humane and informed decisions, the University fosters an environment in which its students can develop mature and independent judgment and an appreciation of the range and diversity of human achievement. The University cultivates in its students both critical thinking and the effective articulation of that thinking.

As an integral part of a large and diverse community, the University seeks broad representation of and encourages sustained participation in that community by its students, its faculty, and its staff. It serves both non-traditional and traditional students. Through its three-campus system and through educational outreach, evening degree, and distance learning, it extends educational opportunities to many who would not otherwise have access to them.

The academic core of the University of Washington Seattle campus is its College of Arts and Sciences; the teaching and research of the University's many professional schools provide essential complements to these programs in the arts, humanities, social sciences, and natural and mathematical sciences. Programs in law, medicine, forest resources, oceanography and fisheries, library science, and aeronautics are offered exclusively (in accord with state law) by the University of Washington. In addition, the University of Washington has assumed primary responsibility for the health science fields of dentistry and public health and offers education and training in medicine for a multi-state region of the Pacific Northwest and Alaska. The schools and colleges of built environments, business, education, engineering, environment, information, nursing, pharmacy, public affairs, and social work have a long tradition of educating students for service to the region and the nation. These schools and colleges make indispensable contributions to the state and, with the rest of the University, share a long tradition of educating undergraduate and graduate students toward achieving an excellence that well serves the state, the region, and the nation.

Research at the University of Washington

The UW has a strong profile and presence as a world leader in education and research. The total for all sponsored projects is an impressive \$1.386B, which funds experiential learning for undergrad and graduate students as well as discoveries that impact our region and our world. We have tripled our research funding over the last twenty years. Since 1979, with one exception (2009), the UW received more federal research funding than any other U.S. public university; \$1.084B for FY14. Since 1969 we have placed among the top five for total funding for all public and private universities in the country.

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Rankings by the Institute of Higher Education at China's Shanghai Jiao Tong University place the UW at 15 among the world's top universities (a ranking held since 2007), and 13 nationally. The National Taiwan University (formerly HEEACT) ranked the UW fifth overall (four nationally) and first in public universities worldwide for the quality and impact of research endeavors.

Research at the University of Washington is supported by the Office of Research which oversees the following offices:

- Human Subjects Division
- Office of Sponsored Projects
- Office of Research Information Services

To enable the achievement of excellence by the research community, the Office of Research:

- Partners with the research community to create a culture of high achievement
- Promotes shared responsibility, the ethical conduct of research, and compliance
- Enhances researchers' abilities to obtain and manage grants
- Strategically invests in promising research and researchers
- Creates integrated services, transparent research administration, infrastructure, and streamlined processes
- Advocates for the needs of the UW research community
- Broadens awareness of the value of UW research
- Develops strong relationships with sponsors
- Enhances the ability to perform research in a global community
- Supports strong infrastructure for interdisciplinary research

The **Office of Research partners** with research support offices throughout the university including:

- Grant and Contract Accounting - <http://f2.washington.edu/fm/gca/>
- Management Accounting & Analysis - <http://f2.washington.edu/fm/maa/home>
- Environmental Health and Safety - <https://www.ehs.washington.edu/>
- Office of Animal Welfare - <http://oaw.washington.edu/>
- CoMotion - <http://comotion.uw.edu/>

University of Wisconsin – Madison



UW–Madison is the flagship campus of the University of Wisconsin System. Founded in 1848, UW–Madison is forged by the traditions of the past yet dedicated to the brightest dreams of the future. In academics and research, the University of Wisconsin–Madison has long been recognized as one of America's great universities. A public, land-grant institution, UW–Madison offers a complete spectrum of studies, including schools of medicine, law and engineering. Spanning 936 acres along the southern shore of Lake Mendota, the campus has an enrollment of more than 43,000 students. It is situated among the lakes in the city of Madison, the state capital of Wisconsin.

In FY 15, the Madison campus had sponsored program awards of more than \$1.1 Billion and an active research portfolio of almost 11,000 projects. The office of [Research and Sponsored Programs](https://www.rsp.wisc.edu/RSPfunctions.html) (RSP) has 75 permanent staff plus an additional 30 students and short-term staff. RSP manages all pre- and post-award activities, including preparation of the F&A rate, and its activities are supported by a strong electronic research administration team. We oversee funding from hundreds of federal and non-federal sponsors, our largest sponsors being NIH and NSF. RSP team functions are described at this link: <https://www.rsp.wisc.edu/RSPfunctions.html>

RSP is part of a well-developed research administration infrastructure at UW-Madison. We work in conjunction

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with divisional and departmental administrators, as well as a host of other offices, to support the research enterprise. RSP has strong ties to the Office of the Vice Chancellor for Research and Graduate Education, which oversees a number of research centers and houses the Offices of Research Policy and Industrial Partnerships. UW-Madison also maintains a close relationship with the Wisconsin Alumni Research Foundation (WARF), founded in 1925 and considered a pioneer and innovator among university-based technology transfer offices.

The opportunity to host an NCURA Global Fellow fits well with [The Wisconsin Idea](#), the principle that the university should improve people's lives beyond the classroom. We are proud of the work that we do and are eager to share our experience and knowledge, as well as learn from what others have to share with us. To help recognize the work of researchers and research administrators, we released the following e-card in honor of National Research Administrator's Day: https://www.rsp.wisc.edu/ecards/research_admin_day_2015/.

UW-Madison is located in a vibrant community that is a college town and much more. Madison, Wisconsin has been included on numerous ["best of" lists](#) – a place with phenomenal food, outstanding recreation, and fantastic performing arts. Among the extracurricular activities a global fellow might enjoy: sharing a plate of cheese curds, attending one of the best farmers' markets in the country, enjoying Babcock Hall ice cream, or meeting Bucky Badger!

Washington State University, Pullman, Washington

In 2009, Washington State University's Pre-award Office, the Office of Grant and Research Development (OGRD), and the Post-Award Office, the Sponsored Programs Services Office (SPS), participated in the first pilot round of NCURA-EARMA International Research Management Fellowship Program. We enjoyed hosting Roberto Chincarini, a research administrator from Trento, North Italy. Our office found the professional, cultural and social exchange to be of great benefit: growing a greater understanding of international research collaboration and providing opportunities for future collaboration. We very pleased to be participating again as a host institution for the 2011 program.

WSU is a mid-sized, land-grant university. We have much to offer an EARMA International Research Management Fellow including a strong and varied research portfolio with special focus on specific areas of strength that cross multiple disciplines. In FY10, WSU expended \$ 169.3 million towards sponsored programs that cover the research and service activities of our faculty (\$ 304.4 million of R&D reported to NSF). Our programs of strength at WSU include – Global Animal Health; Agricultural Research & Plant Sciences and Clean Technologies. In addition, we have strong programs in Nursing, Liberal Arts, Pharmacy, Education, Business, Communications, and other sciences.

The Office of Grant and Research Development, Washington State University, welcomes you to our beautiful campus nestled in the rolling wheat, barley, peas, and lentil fields of Palouse Country. Pullman, located an hour south of Spokane, is a friendly community; an interesting mix of rural and academic that openly greets visitors with a hometown spin. You'll soon understand why National Geographic once dubbed this region as "A Paradise Called the Palouse."

Washington State University is a land-grant university that conducts transformational research and provides world-class education to more than 25,000 students statewide. Students are taught in an environment enriched by research activities and graduate study. WSU was founded in Pullman, Washington in 1890, and has three branch campuses located across the state in Spokane, Tri-Cities, and Vancouver. WSU also has regional learning centers, extension offices in every county, and distance degree programs accessible around the world.

The Office of Grant and Research Development (OGRD) was established in 1972 and serves the Washington State University faculty and graduate students in the broad aspects of proposal development and sponsored project management for their research, scholarly, and creative programs. OGRD is separated into three core areas; Research Development Services, Centralized Proposal and Award Processing Services, and Outreach & Coordination Services.

Websites that you might like to visit are noted below, including the Pullman Chamber of Commerce which highlights the community that Washington State University is located in.

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Office of Grant and Research Development: <http://www.ogrd.wsu.edu/>

Pullman Chamber of Commerce: <http://www.pullman-wa.com/info/cofc/default.htm>

Spokane Visitors Bureau: <http://www.visitspokane.com/>

Visit Washington State University at: <http://www.wsu.edu/>

Yale University – Center for Interdisciplinary Research on AIDS, New Haven, Connecticut (USA)

The [Center for Interdisciplinary Research on AIDS](#) (CIRA) at [Yale University](#) was established in 1997 and is currently New England's only National Institute of Mental Health (NIMH) funded AIDS research center. CIRA brings together scientists from 25 different disciplines and five schools at Yale, including Public Health, Medicine, Law, Arts & Sciences, and Nursing. Within the Yale School of Public Health, CIRA supports innovative, interdisciplinary research that combines behavioral, social and biomedical approaches, focused on the implementation of HIV prevention and treatment and the elimination of HIV disparities. The Center presently provides infrastructure support to almost 50 research grants as well as a variety of domestic and international training grants, and almost 200 affiliated individuals, offering individual and core consultations, as well as a variety of other [services](#) and activities to assist in the development of new research collaborations, the conduct of research, and the dissemination of research findings. CIRA is an ideal environment in which to experience the life cycle of the award process.

Yale University is located in the city of New Haven, a city with New England charm and a cosmopolitan energy. Quaint commercial districts, serene residential streets, the famous New Haven Green, and landmarks of American history are only a few of the highlights of a place that has given the world the hamburger, the lollipop, the corkscrew, and the world's best pizza. Get to know the New Haven [community](#) and enjoy some of New Haven's wonderful [restaurants](#), [shops](#), and [cultural attractions](#).

Cape Peninsula University of Technology (CPUT), Cape Town, South Africa

The Cape Peninsula University of Technology was formally established in January 2005 from the merger of the Cape Technikon and Peninsula Technikon, following the reshaping of the South African Higher Education landscape. CPUT is the only university of technology in the Western Cape Province of South Africa.

CPUT has five campuses with the main campus located in Bellville. There are six faculties offering a range of qualifications up to doctoral level. Qualifications are grouped within faculties and within specific departments or clusters of departments within the six faculties:

Faculty of Applied Sciences: 13 programmes

Faculty of Business: 19 programmes

Faculty of Education & Social Sciences: 3 programmes

Faculty of Engineering: 12 programmes

Faculty of Health & Wellness Sciences: 7 programmes

Faculty of Informatics & Design: 14 programmes

CPUT has a student body of approximately 33 500 students of which about 5% are at postgraduate level (masters and doctoral).

Research activities at the university are prioritised in the following focus areas:

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- Bio-economy and biotechnology
- Space science and technology
- Energy
- Climate-change and environment
- Human and social dynamics, including issues related to service delivery
- Economic growth and international competitiveness
- Design for sustainability

The university has a well established research and innovation support function providing professional support and advice to its researchers. The function consists of the following units:

- Research Directorate (manages research funding and grants, research finances, research publications, including the Department of Higher Education and Training publications audit and annual research report). The annual Research Day, “A Celebration of Research at CPUT”, awards the achievements of staff and postgraduate students in various categories of research endeavour, and is planned and executed by the Research Directorate.
- Centre for Postgraduate Studies (provides services that help manage the administration of postgraduate students and oversee the personal and academic development of postdoctoral fellows and the postgraduate student community. It coordinates the Higher Degrees Committee, and allocates postgraduate scholarships and bursaries. It also offers research development workshops and seminars to postgraduate students and staff).
- Technology Transfer Office (facilitate, protect and enhance the transfer of intellectual property from CPUT to the business sector, in order to enhance commercialisation, to uplift the communities we serve, and generate royalties for the university and for IP applicants).

The visiting Fellow will be provided with a comprehensive overview of the research and innovation support function at CPUT. He/she will have the opportunity to network with staff members in the support units and will be exposed to all the policies, processes and procedures related to research management and administration. The fellow will be introduced to the Research Information Management section to gain an understanding of how research records are generated, circulated and used for planning at both institutional and national level. The fellow will have the opportunity to attend Senate Research Committee meetings to meet with faculty research coordinators and the directors of independent research entities.

Meetings will also be arranged with families and individuals around Cape Town. This will facilitate some cultural exchange and exposure to local social life, and places of interest such as the Cape Winelands, Table Mountain, Robben Island and other places of interest. The exchange will thus cover a wide range of experiences within and outside the University.

Visit www.cput.ac.za for more information.

Stellenbosch University (SU), Stellenbosch, South Africa

Stellenbosch University lies in the picturesque Jonkershoek Valley in the heart of the Western Cape Winelands. The University has ten faculties, of which eight – AgriSciences, Arts and Social Sciences, Education, Engineering, Law, Science, Theology and the larger part of Economic and Management Sciences - are located on the main campus in Stellenbosch with the Faculty of Medicine and Health Sciences situated on the Tygerberg campus. The Bellville Park campus is home to the Business School and the school’s Executive Development programme. The coastal town of Saldanha serves as the base for the Faculty of Military Sciences.

SU is recognised as one of the four top research universities in South Africa. The University has more than 24 000 students and takes pride in the fact that it has one of the country’s highest proportions of postgraduate students of which almost

10% are international students.

The core pursuits of the University are centred on the excavation, the transfer and the application of knowledge. These core functions – robust research (enriching the body of knowledge and for evidence-based policy), quality teaching (to train professionals), and community interaction (to ensure that the benefits of research reach the community) – all converge to make the University an effective role-player and participant in South Africa’s strategic priority to eradicate poverty, improve social services, build sustainable communities, improve South Africa’s health profile, and grow an increasingly inclusive economy for the benefit of South Africa and Africa’s citizens.

The SU is positioning itself as a builder of hope by aligning its core activities of teaching and learning, research and community interaction with the following overarching research themes:

- Eradicating poverty and related conditions
- Promoting human dignity and health
- Promoting democracy and human rights
- Promoting for peace and security
- Promoting a sustainable environment and a competitive industry

A number of distinct instruments are applied to support the sustainable development of these strategic research areas, and significant internal investment into these areas serves as confirmation of the institutional commitment to this research strategy. Examples of these include the SU Hope Initiatives, as well as institutional Research Centres and Institutes approved by senate. Through the existing national funding programmes, such as the Centres of Excellence programme and the South African Research Chairs Initiative (SARChI), SU seeks to consolidate and strengthen these strategic areas, in order to ensure sustained growth of its research outputs and impacts, as well as its high quality postgraduate programmes.

The Division for Research Development (DRD) is tasked with the advancement, facilitation and support of research at SU and pride itself for being a service- and client-oriented division. One of the main functions is the management of internal, as well as externally sourced research funding, both at national and international level, as well as those generated through industry partnerships. All research- and research-related contracts are managed by and processed through DRD. The division is responsible for the formulation and implementation of policies related to, inter alia, internationally benchmarked research ethics, and manages the associated ethics review processes. It is also responsible for the implementation of other institutional policies related to research conduct, such as the plagiarism policy and the institutional policy on research integrity. DRD furthermore manages the dissemination of research information in various forms, including the reporting of research outputs for subsidy purposes, National Research Foundation (NRF) Ratings, and nominations for various research awards. DRD also produce the institutional annual research report, Research@Stellenbosch.

The visiting fellow will have the opportunity to engage with staff and activities in all the clusters of the DRD including Research Information and Strategy (management of research information, conducting research landscape analyses, compiles all research related reports and brochures for reporting and marketing SU research, manages partnerships with Science Councils and other strategic partners at national level, facilitate strategic research partnerships across disciplinary boundaries); Research Support (advertising and processing of all internal funding streams, as well as the servicing and management of all three institutional research subcommittees, responsible for all NRF funding programmes); International Funding and Capacity Development (manage international research funding programmes relevant to SU researchers, including the international bilateral programmes administered by the NRF and the European Union’s Framework Programme, promotes and manages internal funding streams focused on international travel and international research collaboration, manages the Capacity Development Programme of the DRD, through research skills training workshops, and also coordinates the postdoctoral fellows programme at SU) and Research Contracts office (Policies and processes, preparing a contract and other information).

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The Fellow will furthermore engage with the SU Postgraduate Office, International Office, Library and Information Services and InnovUS. InnovUS is the Stellenbosch University's technology transfer company managing the commercialisation of the university's innovation and intellectual property portfolio through patenting, licensing and the formation of spin-out companies. Finally, the fellow will visit local communities where SU research programmes are being implemented.

Visit www.sun.ac.za for more information.

University of the Witwatersrand (WITS), Johannesburg, South Africa

Wits is a 90 year old inner city university located in Johannesburg. Wits is one of Africa's premier research universities being one of only two universities in Africa ranked in two separate international rankings as a leading institution in the world.

The University is structured into five Faculties (Health Sciences, Humanities, Science, Engineering and the Built Environment, Commerce, Law and Management) which comprise 34 Schools. The University has about 29,000 students, of whom approximately a third are postgraduates. Wits has two commercial companies, Wits Enterprise and the Wits Health Consortium, offering opportunities for contract research, short courses and tailor-made business solutions for the public and private sectors.

Wits is a world leader in some disciplines, including human origins, some branches of medicine and physics. Wits is home to 21 South African Research Chairs (SARChI), 6 Institutes and 270 National Research Foundation (NRF) rated scientists of whom 16 are A-rated (world leaders). The University is furthermore home to Centres of Excellence in Biomedical TB Research, Strong Materials and Aerospace and two African Centres of Excellence in Drug delivery and Gene Therapy.

As a research driven university committed to increase the quality and quantity of its research output, Wits recognises that support & development is a key component to success. The Fellow will be introduced to the research management and administration model of the University will be briefed on research policy issues. The Fellow will interact with researchers and Deans responsible for research. The Fellow will also have the opportunity to engage with staff as well as the processes and procedures of the various support units including the Research Office (research information management, NRF funding, publications and research reports, medical ethics, animal and human ethics), the Directorate for Research Development and Wits Enterprise. The Fellow will attend relevant university meetings (e.g. University Research Committee, Ethics Committees) and will meet with staff at the National Research Foundation, based in Pretoria.

Visit www.wits.ac.za for more information.